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Shantung / Cheeloo
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China Medical Board
1928-1929

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SHANTUNG

✓
Shantung Christian University
University of Nanking
West China Union University

TRANSFER

January 16, 1928

James A. B.
Mr. Floyd Lyle,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Mr. Lyle:

We have your letter of January 7th inquiring as to the work done by a number of those who have, in the past few years profited from the fellowships of the China Medical Board. We list below the names of those mentioned in your letter and the work they have done since they held a China Medical Board scholarship.

Miss Effie Dinkelacker and Miss Bertha Dinkelacker held fellowships in 1921-22. Since the return to China in 1922 of Miss Effie and Miss Bertha Dinkelacker both of these young women have been serving as nurses in the hospital of the Shantung Christian University School of Medicine. During 1926-27 they were in charge of the supervision of nurses and the training of nurses in the hospital. At the present time the Misses Dinkelacker are in the United States on regular furlough. Due largely to health reasons there is some doubt as to their future plans.

Dr. J. Stanley Ellis of Shantung Christian University held a scholarship in 1923. Dr. Ellis returned to Tsinan after 1923 as Associate Professor and head of the Department of Radiology and Electro Therapeutics. In this position he rendered unusually distinctive service until forced to return to England early in 1926 because of ill health of Mrs. Ellis. Dr. Ellis is now in England and has resigned his connection with Shantung Christian University.

Dr. Lawrence M. Ingle of Shantung Christian University held fellowship 1925-26. Dr. Ingle returned to Shantung Christian University in 1926 as Associate Professor of Anatomy. He is at the present time carrying forward his work in a most satisfactory manner.

Mildred E. Wright of the University of Nanking Hospital held fellowship 1921-22. From her return to the field in 1922 until December 1924 Miss Wright served as nurse in the University of Nanking Hospital. In December 1924 Miss Wright was forced to resign on account of ill health and returned to America where, I understand, she is living at the present time.

The secretarial records of West China Union University are han-

0354

Mr. F. Lyle

1/16/28

died by Dr. Frank Anderson, 199 Regent Street, London, Ontario, Canada.
I have forwarded to Dr. Anderson your request for information as regards
the five members of the West China Union University staff and have asked
that he send this information direct to you.

Trusting this information meets your needs, I am

Very sincerely yours,

B. A. Gauside

BAG-H

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EDWIN R. EMBREE, VICE PRESIDENT
SELSKAR M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

JOHN D. ROCKEFELLER, JR.
CHAIRMAN OF THE BOARD OF TRUSTEES
GEORGE E. VINCENT
PRESIDENT

NORMA S. THOMPSON, SECRETARY
L. G. MYERS, TREASURER
GEORGE J. BEAL, COMPTROLLER

THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

INTERNATIONAL HEALTH DIVISION
FREDERICK F. RUSSELL, M.D., DIRECTOR

SHANTUNG
DIVISION OF MEDICAL EDUCATION
RICHARD M. PEARCE, M.D., DIRECTOR

FELLOWSHIP SERVICE
FLOYD LYLE

TRANSFER

INDEXED

January 7, 1928

over
1/16/28

Dear Mr. Garside:

We are endeavoring to make up a rather complete report on all fellowships of the China Medical Board, and we shall greatly appreciate it if you will assist us to complete our records of the former fellows listed below. What we should particularly like to have is a brief record of their work since the termination of their fellowships and their present official positions and titles.

Dinkelacker, Effie	-	Shantung Christian University	Held fellowship	1921-22
Dinkelacker, Bertha	"	"	"	1921-22
Ellis, J. Stanley	"	"	"	1923
Ingle, Laurence M.	"	"	"	1925-26
Wright, Mildred E.		University of Nanking Hospital	"	1921-22
Canright, H.L.		West China Union University	"	1920-21
Dye, Daniel S.	"	"	"	1923-24
Elliott, C.C.	"	"	"	1922-23
Freeman, Claude W.	"	"	"	1925-26
Wilford, E.C.	"	"	"	1925-26

*refer to
Pearce*

Thanking you for a reply at your early convenience,

I am

Very truly yours,

Floyd Lyle

Mr. B.A. Garside
China Union Universities
150 Fifth Avenue
New York City

FL:MVG

0356

FORNIA S. THOMPSON, SECRETARY
L. G. MYERS, TREASURER
GEORGE A. REAL, COMPTROLLER

JOHN D. ROCKEFELLER, JR.
CHAIRMAN OF THE BOARD OF TRUSTEES
GEORGE E. VINCENT
PRESIDENT

EDWIN R. EMBREE, VICE PRESIDENT
RELSAK M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

DIVISION OF MEDICAL EDUCATION
RICHARD M. BEARCE, M.D., DIRECTOR

INTERNATIONAL HEALTH DIVISION
FREDERICK P. RUSSELL, M.D., DIRECTOR

FELLOWSHIP SERVICE
FLOYD EYLE

*over
1/2/28*

January 7, 1928

TRANSFER

Dear Mr. Garbino:

We are endeavoring to make up a further complete report on all fellowships of the China Medical Board, and we shall greatly appreciate it if you will assist us to complete our records of the former fellowships listed below. That we should particularly like to have is a brief report of their work since the termination of their fellowships and their present official positions and titles.

1911-12	"	"	"	"	Dinkelacker, Etta - Christiana Chinese University
1912-13	"	"	"	"	Dinkelacker, Barton
1913-14	"	"	"	"	Ellis, J. Stanley
1914-15	"	"	"	"	Logie, Laurence M.
1915-16	"	"	"	"	Wright, Mildred E. - University of Nanking Hospital
1916-17	"	"	"	"	Garrignt, H. L. - West China Union University
1917-18	"	"	"	"	Dye, Daniel S.
1918-19	"	"	"	"	Wright, C. C.
1919-20	"	"	"	"	Freeman, Claude W.
1920-21	"	"	"	"	Wilford, E. C.

Thanking you for a reply at your early convenience,

I am

Very truly yours,

Richard M. Bearce

RECEIVED
UNIVERSITIES
Mr. H. A. Garbino
East China Union Universities
180 Fifth Avenue
CHINA TRUST CO.
NEW YORK

FL:WVG

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INDEXED

COPY

FEB 11
1928
SHANTUNG

You will understand of course that the above is the expression
of my own reaction to SHANTUNG CHRISTIAN UNIVERSITY taken as an official
pronouncement.
TSINAN, SHANTUNG
CHINA

With regard to your question as to the status of the hospital
building, I have to report that the building is practically
ready to date is as follows: 11th February, 1928.

TRANSFER

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

N. Gist Gee Esq.,
China Medical Board,
Peking.

and purchase	242,954.08
Architects' Fees	18,167.14
Plant	10,000.00
.....	1,498.20
	<hr/>
	72,807.42

Dear Mr. Gee,

Under the present circumstances we are bound to agree with those who advise
us to delay. Thank you for your letter of the 4th inst. dealing with the
conditions under which the appropriation from the Rockefeller Foundation
was granted. In due course I shall bring this letter before our Medical
Faculty, and after thoroughly considering all that is involved they will
appoint Dr. Ingle or some other person to write you officially a detailed
reply. In the meantime, however, I would like to write and let you know
what my own personal feeling is in regard to this matter.

First of all I would point out that the Medical School of
Shantung Christian University is filling a real need. In this part of
North China especially there are many able and promising students, both
men and women, who have not a sufficient knowledge of English to enable
them to take their medical studies at P.U.M.C. If these courses are not
available for them in Mandarin they will in all probability be lost to the
medical profession.

Owing to the present situation it is almost impossible for us
to obtain financial assistance from the Government or from the local gentry.
Financial depression in Britain and America, ^x have led to the withdrawal of
some Mission Boards and to a reduction in the appropriations of others. If
the Rockefeller Foundation is going to carry out the letter of the law and
base its appropriation on the grant provided by missions, we shall indeed be
in sad case.

It should be remembered that these decreased Mission appropria-
tions are not due in any sense to failure on the part of the Medical School
to fulfil the purpose for which it was founded, nor is our contribution to
medical education being decreased, indeed our enrolment is steadily mounting,
and we are straining every effort to try and accomplish with our reduced
staff and budget what is demanded of us.

Further, a proportion of these financial grants was given with a
view to preparing for the new hospital. It is highly important that during
this waiting period we should be getting ready our personnel so that we may
forge ahead as soon as the time is ripe for the new building with its larger
opportunities and increased expenditure. It would surely be unwise to wait
until the new hospital is open before securing and training the staff for its
efficient operation? Yet, without fluid funds at our disposal how is this to
be accomplished?

^xcombined with the uncertainties of the situation in China.

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FEB 11
1928

You will understand of course that the above is the expression of my own reaction to this question, and must not be taken as an official pronouncement.

With regard to your question as to the status of the hospital building, I have to report that the plans are practically completed. The money spent to date is as follows:-

For Land purchase	\$42,954.08
Architects' Fees	18,167.14
Power Plant	10,000.00
Equipment	<u>1,486.20</u>
	72,607.42

*See also file
to see - 2/11/28*

Under the present circumstances we are bound to agree with those who advise us to delay the actual erection of the building for a time. The architects, Messrs. Black and Wilson, have gone to America, but they have expressed their willingness to return to China and do the job for us whenever we decide to build.

Yours sincerely,

(signed) P. C. Kiang

PCK:GMH

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FEB 11
1928

You will understand of course that the above is the expression of my own reaction to this question, and must not be taken as an official pronouncement.

With regard to your question as to the status of the hospital building, I have to report that the plans are practically completed. The money spent to date is as follows:-

Handwritten notes:
\$42,924.08
18,127.14
10,000.00
1,488.20
x

For Land purchase	\$42,924.08
Architects' Fees	18,127.14
Power Plant	10,000.00
Equipment	1,488.20
	<hr/>
	\$72,539.42

Under the present circumstances we are bound to agree with those who advise us to delay the actual erection of the building for a time. The architects, Messrs. Black and Wilson, have gone to America, but they have expressed their willingness to return to China and do the job for us whenever we decide to build.

Yours sincerely,

(signed) P. C. Kiang

PKR:GMH

RECEIVED
UNIVERSITIES
MAY 31 1928
JOINT OFFICE

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INDEXED

COPY

SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY

February 11th, 1928

see also 2/14/28 to Kiang
2/14/28 to Kiang

TRANSFER

N. Gist Gee Esq.
China Medical Board,
Peking,

Dear Mr. Gee,

Many thanks for your letter of February 4th, with enclosures which I am returning herewith.

I am sorry I cannot give you the information you require. So far as I can ascertain the grants you mention were made to the Womens Committee in America, and we have drawn on these grants as occasion demanded.

I have consulted with our Treasurer, and the New Hospital Building Fund shows the following items:-

1925			
	Oct. 7th	G\$7500	Mex.\$13043.47
	Oct.23rd	G\$1250	2155.17
	Dec.21st	G\$30000	54465.55
1927			10000.00

This last item is part of an item of G\$ 75000, which was exchanged for Mex \$ 154789.07 of which \$10000 was credited to the Hospital Building Fund, and the remainder placed on deposit account.

These comparatively small sums have been brought out to China only as there was actual need for them, as exchange was so poor. Expenditure has been chiefly on account of land and architect's fees, as under:-

Power Plant, enlargement	\$10000
Equipment	1486.20
Land	42954.08
Architect's fees	18167.14

You ask about our progress in building the new hospital. Plans were ready and land bought by the autumn of 1926, and we were planning to commence building in the spring of last year. For obvious reasons building

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N. Gist Gee

February 11, 1928

had to be postponed, and we have not yet felt that conditions were sufficiently settled to warrant us proceeding.

Meanwhile our outpatient accommodation is very cramped, and we are arranging to move some of the clinics over to adapted buildings adjacent to the land we have purchased, as a temporary measure.

I am afraid this is all the information I can give at present. I am writing to Dr. Shields to ask if he can add further details.

I have the copy of the letter you sent to Dr. Kiang re the 1928-9 grant. Your interpretation of the terms of the grant seems to me perfectly straightforward and fair. I see that Dr. Kiang has replied to you giving his own ideas. We are already in correspondence with the Womens Committee in America, and I sincerely hope we can get from them the full amount of their promised grant. Of the extra \$28000 which the C.M.B. requires if we are to draw their full grant, \$16000 represents a grant to maintenance, and \$12000 salaries. It is this latter item which will prove our difficulty. They have been providing four members of staff, representing \$6000 in salaries, and I see no prospect of getting the other four. We are further embarrassed as, owing to the unsettled state of the country and other reasons, several of our foreign members of staff may not be returning, and the loss of the salaries will further reduce our grants from mission sources. However we shall do our best to qualify for the full C.M.B. grant.

I have written today to Mr. Greene and Dr. Smyly with reference to our invitation to Dr. Smyly. Thank you for referring that part of my previous letter to Mr. Greene. I had not written him as we were not then in a position to make a definite application for him.

With kind regards,

Yours sincerely,

S. Ingle

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February 11, 1938

W. Gist Gee

had to be postponed, and we have not yet felt that conditions were sufficiently

settled to warrant us proceeding.

Meanwhile our outpatient accommodation is very cramped, and we are arranging to move some of the clinics over to adapted buildings adjacent to the land we have purchased, as a temporary measure.

I am afraid this is all the information I can give at present. I am

writing to Dr. Shields to ask if he can add further details.

I have the copy of the letter you sent to Dr. Kiang re the 1938-9

grant. Your interpretation of the terms of the grant seems to me perfectly straightforward and fair. I see that Dr. Kiang has replied to you giving his

own ideas. We are already in correspondence with the Women's Committee in

America, and I sincerely hope we can get from them the full amount of their

promised grant. Of the extra \$28000 which the C.M.B. requires if we are to

draw their full grant, \$18000 represents a grant to maintenance, and \$10000

salaries. It is this latter item which will prove our difficulty. They have

been providing four members of staff, representing \$6000 in salaries, and I

see no prospect of getting the other four. We are further embarrassed as

owing to the unsettled state of the country and other reasons, several of

our foreign members of staff may not be returning, and the loss of the salar-

ies will further reduce our grants from mission sources. However we shall

do our best to qualify for the C.M.B. grant.

I have written today to Mr. Greene and Dr. Smyly with reference to

our invitation to Dr. Smyly. Thank you for referring that part of my previous

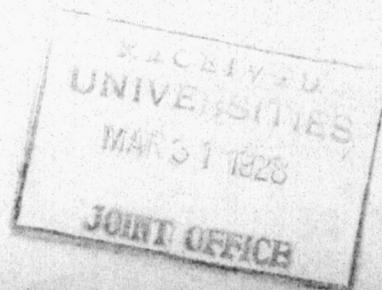
letter to Mr. Greene. I had not written him as we were not then in a position

to make a definite application for him.

With kind regards,

Yours sincerely,

S. Lurie



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S. HOUGHTON, M.D.
DIRECTOR
C. YEN, M.D.
VICE-DIRECTOR

Mr. Garside

GEORGE E. VINCENT
CHAIRMAN EXECUTIVE COMMITTEE

INDEXED

Shantung
MARGERY E. DOGLESTON
SECRETARY
L. G. MYERS
TREASURER

PEKING UNION MEDICAL COLLEGE
61 BROADWAY, NEW YORK

SHANTUNG
file
per. 20

JAMES L. BARTON
ARTHUR J. BROWN
THOMAS COCHRANE

SIMON FLEENER
F. H. HAWKINS
PAUL MONROE

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SAO-KE ALFRED SEE, CHAIRMAN
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JOHN D. ROCKEFELLER, JR.

GEORGE E. VINCENT
H. H. WILSON
WILLIAM H. WILSON

TRANSFER

March 26, 1928

Shantung
9/14/28

Dear Mr. Garside:

I am enclosing copies of letters sent us by Mr. N. Gist Gee, concerning appropriations to Shantung Christian University, for your information. We hope that the agencies supporting the University will not reduce their contributions so far as to complicate payments of the grants from the Foundation.

I should like to call your attention at this time to appropriation C.M. 2693 of \$30,000.00 for loss in exchange. The Foundation's Medical Board's appropriation C.M. 2692 of \$50,000.00 for building and equipment was paid April 28, 1925. As our records indicate that exchange at that time was somewhat over the Mex. 1.00 = \$0.50 rate it would appear that something may be due on loss in exchange for this payment. Although exchange is favorable at present, it may be that some loss was suffered by the University during 1926 and 1927 if the funds were used then. Loss in exchange is also payable under this appropriation on funds remitted for capital expenditure on the building program approved by the China Medical Board by agencies other than the China Medical Board since November 5, 1924, the date of the action. If there is anything due from the Rockefeller Foundation

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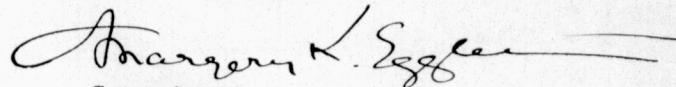
Mr. Garsard

- 2 -

March 26, 1928

on this appropriation we shall be glad to receive a statement of the amounts due, showing, if possible, what parts of the building program were covered by the remittances on which the loss in exchange occurred.

Sincerely yours,


Secretary

Mr. A.E. Garside
Shantung Christian University
150 Fifth Avenue
New York City

MKE:H:HMH

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SHANTUNG CHRISTIAN UNIVERSITY

(CHEELOO TA HSUEH)

TSINAN, CHINA

Incorporated by Act of Parliament

Dominion of Canada

NEW YORK OFFICE

150 FIFTH AVENUE, NEW YORK, N. Y.

TRANSFER

Board of Governors

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MRS. WILLIAM F. MCDOWELL, Vice-Chairman
ALFRED GANDIER, D.D., LL.D., Vice-Chairman
A. E. ARMSTRONG, M.A., Recording Secretary
and Treasurer
299 Queen Street West, Toronto, (2), Can.
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22 Farnival St., London, E.C. 4, Eng.

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HENRY J. COCHRAN, A.B., Chairman
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ERIC M. NORTH, Ph.D., Secretary
150 Fifth Ave., New York, N. Y.

SHANTUNG

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T. ARNOLD SCOTT, D.D., Chairman
HAROLD BALMER, F.R.C.S., D.P.H., Secretary

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JOHN D. MACRAE, M.A., D.D.
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RANDOLPH T. SHIELDS, M.D.
Dean, School of Medicine

S. LUELLA MINER, Litt. D.
Dean of Women

HOWELL P. LAIR, S.T.M., D.D.
Treasurer

B. A. GARSDIE, M.A.
American Representative

May 1, 1928.

Dr. R. M. Pearce,
The Rockefeller Foundation,
61 Broadway,
New York, N. Y.

Dear Dr. Pearce:

I would like to call your attention to certain facts regarding the enclosed request. You know the situation in China so well and are familiar with the budgets of other institutions, that you can appreciate that we are running our School on as economical a basis as possible. But there is a certain limit beyond which economy ceases to be a virtue, and without endowment we shall soon reach that limit. Our aim is to fill vacancies and make additional appointments with Chinese as far as possible. In order to do this we must have an assured income which can be allocated on the field.

We are aiming at increased efficiency, not expansion. Our laboratories cannot conveniently accommodate more than 35 students, and our present staff cannot properly care for more than classes of 25. Also owing to economic and educational standards it will be many years before we can register large classes. The whole School and Hospital is being planned for a maximum of 200 in the future.

The question of capitalizing your annual grants, either in whole or in part, has been discussed, as you know, for several years. I think that your Board makes grants only on condition that proportionate sums are raised by the Institution benefited. We agree with this principle, and expect you to lay down certain conditions. We hope, however, that you can make the amount \$500,000. provided, say, that we raise \$250,000. from other sources as endowment. This would of course be entirely outside what the Mission Boards are now giving.

Yours sincerely,

R. T. Shields

RTS/A
Encl.

see Shields
5/7/28

0366

SHANTUNG

ACTION OF EXECUTIVE COMMITTEE OF
NORTH AMERICAN SECTION OF THE BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

April 24, 1928

Voted that in consideration of the fact that the present basis of cooperation between the School of Medicine of Shantung Christian University and the Division of Medical Education of the Rockefeller Foundation terminates on June 30, 1929, the Board of Governors of the University at this time requests the Foundation to consider how this cooperation may be continued in the future.

In bringing its request to the Foundation, the Board would call attention to the following facts.

- a. That in the eleven years since the reorganization of the School of Medicine of Shantung Christian University, the School has shown a healthy growth, the income for the current year being M.\$211,000., of which the cooperating Boards contributed M.\$115,000. or 55%, the Rockefeller Foundation contributed M.\$49,000. or 23%, and the remaining M.\$47,000. or 22% was secured from local sources, chiefly student and hospital fees. With this amount we are maintaining a teaching staff of 24 full time teachers, a student body of 90, and a hospital treating 1,800 in-patients and 43,000 out-patients.
- b. That more than 200 men and women have been graduated during these years, and almost without exception they are doing useful or conspicuous service to their fellow countrymen at the present time.
- c. That the aim of the institution is to maintain a high-class School of Medicine limited to an ultimate maximum of two hundred students.
- d. That the School of Medicine is making a very real contribution to the progress of modern medicine by training men and women in their own language, with an additional knowledge of the English language, and indirectly the school is making a unique contribution through the translation of medical literature into Chinese.
- e. That ten missionary societies, the largest number of such organizations cooperating in any missionary School of

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APR 24
1928

Medicine in the world, share in the maintenance of this School, contributing during the current year 55% of the entire cost of operating the School.

f. That in spite of the disturbed conditions of the last few years, the School of Medicine has continued to go forward with its work and has met with friendliness and support from all classes of the Chinese people. Its enrolment this year has been equal to normal in spite of the fact that the return of many students was seriously handicapped by interrupted transportation and economic depression.

g. That the growing number and responsibility of Chinese members of the staff and the increasing interest and support of the Chinese constituency insure the School of Medicine an important and permanent place in the life and education of China.

h. That the Rockefeller Foundation has shown its approval of the work of our institution by making annual grants since 1916. The grants for the last three years have been approximately for G\$25,000. annually. It is obvious that if the School is to continue its development, the full amount of this maintenance will be required, and in addition the School will have to make every possible effort to secure further funds to meet the steadily rising operating costs and to provide for greater efficiency.

The Board therefore respectfully requests the Rockefeller Foundation to grant to the School of Medicine an endowment of G\$500,000. so as to provide an annual income of G\$25,000. to replace the Foundation's present yearly grant; such endowment to be provided on whatever conditions the Foundation may consider reasonable.

In making this request the Board announces its intention to exert itself to the utmost to secure additional funds, from friends both in the West and in China, to be used for more efficiently carrying on the work already undertaken by the School of Medicine.

*R. J. Shields, M.D.,
for Finance Com.*

0368

APR 24
1928

Medicine in the world, share in the maintenance of this School, contributing during the current year 52% of the entire cost of operating the School.

1. That in spite of the disturbed conditions of the last few years, the School of Medicine has continued to go forward with its work and has met with friendliness and support from all classes of the Chinese people. Its enrollment this year has been equal to normal in spite of the fact that the return of many students was seriously handicapped by interrupted transportation and economic depression.

2. That the growing number and responsibility of Chinese members of the staff and the increasing interest and support of the Chinese constituency insure the School of Medicine an important and permanent place in the life and education of China.

3. That the Rockefeller Foundation has shown its approval of the work of our institution by making annual grants since 1918. The grants for the last three years have been approximately for \$25,000 annually. It is obvious that if the School is to continue its development, the full amount of this maintenance will be required, and in addition the School will have to make every possible effort to secure further funds to meet the steadily rising operating costs and to provide for greater efficiency.

The Board therefore respectfully requests the Rockefeller Foundation to grant to the School of Medicine an endowment of \$250,000.00 as to provide an annual income of \$25,000.00 to replace the Foundation's present yearly grant; such endowment to be provided on whatever conditions the Foundation may consider reasonable. In making this request the Board announces its intention to exert itself to the utmost to secure additional funds, from friends both in the East and in China, to be used for more efficiently carrying on the work already undertaken by the School of Medicine.

For Governor Conn. W. T. Shields, M.D.

RECEIVED
UNIVERSITIES
MAY 8 - 1928
JOINT OFFICE

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22514084

SELSKAR M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

ASSOCIATE DIRECTORS
ALAN GREGG, M.D.
W. S. CARTER, M.D.

ASSISTANT DIRECTORS
F. W. O'CONNOR, M.R.C.S. ENG.
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F. ELISABETH CROWELL
MARY BEARD

FIELD DIRECTOR
N. GIST GEE

ASSISTANT
MARGERY K. EGGLESTON

TRANSFER

JOHN D. ROCKEFELLER, JR.
CHAIRMAN OF THE BOARD OF TRUSTEES
GEORGE E. VINCENT
PRESIDENT

NORMA S. THOMPSON, SECRETARY
L. G. MYERS, TREASURER
GEORGE J. BEAL, COMPTROLLER

THE ROCKEFELLER FOUNDATION
DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE
THE PRESIDENT
JOHN G. AGAR
DAVID L. EDSALL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.

SHANTUNG

INDEXED

May 4, 1928

Dear Dr. Shields:

Your letter of May 5 and the resolution of your Executive Committee covering a request to the Rockefeller Foundation that we transform our annual grant to Shantung Christian University into an endowment, has been discussed with the officers of the Board, and we have come to the conclusion that this would be a difficult time for us to approach our Trustees on this subject, in view of the present disturbance in China. The next meeting of our Board is on May 23, and we feel so many questions might arise concerning conditions in China that the Board would not be inclined to act favorably. I am therefore returning to you your letter and the resolution of your Executive Committee, with the suggestion that these be held until some future time.

May I add that as we have made a grant for the year 1928-29 to your medical school and are prepared to consider a request for a grant of Mex. 40,000 for the year 1929-30, the delay in this matter will not cause you any great inconvenience.

Yours sincerely,

Richard M. Pearce

Richard M. Pearce

Dr. R. T. Shields
Shantung Christian University
150 Fifth Avenue
New York, N. Y.

RMP:AHR (Encl.)

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NORMA S. THOMPSON, SECRETARY
L. O. MYERS, TREASURER
GEORGE J. BEAL, COMPTROLLER

JOHN D. ROCKEFELLER, JR.
CHAIRMAN OF THE BOARD OF TRUSTEES
GEORGE F. VINCENT
PRESIDENT

TRANSFER

ELIZABETH M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GAZDAR, VICE PRESIDENT
IN THE EAST

TRUSTEE DIVISIONAL COMMITTEE
THE PRESIDENT
JOHN G. AGAN
DAVID L. EDGELL, M.D.
FREDERICK STEVENS
GEORGE H. WHITNEY, M.D.

THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR
61 BROADWAY, NEW YORK
CARE ADDRESS "ROCKFORD"

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R. ALBERTUS CROWELL
MARY HEARD
FIELD DIRECTOR
W. GERT GEX
ASSISTANT
MARGERY K. EGGLISTON

May 4, 1928

INDEXED

Dear Dr. Shields:

Your letter of May 3 and the resolution of your Executive Committee covering a request to the Rockefeller Foundation that we transform our annual grant to Shanghai Christian University into an endowment, has been discussed with the officers of the Board, and we have come to the conclusion that this would be a difficult time for us to approach our Trustees on this subject, in view of the present disturbance in China. The next meeting of our Board is on May 28, and we feel as many questions might arise concerning conditions in China that the Board would not be inclined to set favorably. I am therefore returning to you your letter and the resolution of your Executive Committee, with the suggestion that these be held until some future time.

May 1-1928 that we have made a grant for the year 1928-29 to your medical school and are prepared to consider a request for a grant of Mex. 40,000 for the year 1928-29, the delay in this matter will not cause you any great inconvenience.

Yours sincerely,

Richard M. Pearce
Richard M. Pearce

REC'D
UNIVERSITY
Shanghai Christian University
MAY 8 - 1928
New York, N. Y.
OFFICE

1730

251404

June 7, 1928.

Quoted this letter to Mr. H.P. Lair, Treas., S.C.U.

EDWIN E. EMBREE, VICE PRESIDENT
SELKIRK M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

JOHN D. ROCKEFELLER, JR.
CHAIRMAN OF THE BOARD OF TRUSTEES
GEORGE E. VINCENT
PRESIDENT

ROBERT E. THOMPSON, SECRETARY
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DANIEL P. O'BRIEN, M.D.
F. ELISABETH CROWELL
MARY BEARD

FIELD DIRECTOR
N. GIST GEE

ASSISTANT
MARGERY K. EGGLESTON

THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE

THE PRESIDENT
DAVID L. EDGALL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.
RAY LYMAN WILBUR, M.D.

May 23, 1928

" My dear Mrs. Shaw:

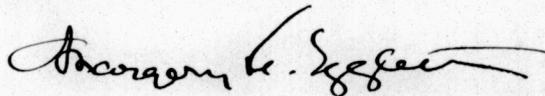
It is very gratifying to learn from your letter of April 28 that the Women's Committee has fulfilled the requirements of the appropriation, C.M. 2694, made by the China Medical Board to the School of Medicine of Shantung Christian University. However, from recent correspondence which has been received from Mr. N. Gist Gee, Field Director in Peking, it would appear that the total budget of the College has not been kept up to standard.

We have referred to Mr. Gee, therefore, the question of whether payment for the year 1927-1928 should be made in full, and are asking him to recommend what amount should be paid, in case he does not think the full appropriation should be claimed for the year.

In the meantime I am asking our Comptroller to send you a draft for Mex. 10,000 as an advance until further settlement can be made. If this amount is not sufficient for your present needs, will you let me know?"

Sincerely,

Mrs. Lucy Lepper Shaw,
Shantung Christian University,
Room 911, 156 Fifth Avenue,
New York City.



MKE:H

Copy to Mr. Beal

RECEIVED

MAY 25 1928

THE ROCKEFELLER FOUNDATION

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HENRY S. HOLGREN, M.D.
 W. S. CARTER, M.D.
 ALAN BRUCE, M.D.
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 F. W. CONROY, M.D., M.P.H.
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 F. ELIZABETH CROWLEY
 MARY BEARD
 FIELD DIRECTOR
 M. OIST GEE
 ASSISTANT
 MARGARET A. ROCKEFELLER

Wrote C.M. Myers and sent draft for Mex. 10,000.

THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. FEASEL, M.D., DIRECTOR
 61 BROADWAY, NEW YORK
 CARE ADDRESS "ROCKFORD"

RAY DAVAN WILDER, M.D.
 GEORGE H. WHITFIELD, M.D.
 FREDERICK STANLEY
 DAVID I. EDSELL, M.D.
 THE PRESIDENT
 TRUSTEE DIVISIONAL COMMITTEE

GEORGE J. BEAL, COMPTROLLER
 I. G. MYERS, TREASURER
 EDWARD F. THOMPSON, SECRETARY

Quoted this letter to Dr. H.P. Lutz, Treas., S.C.U.
 June 7, 1938.

May 23, 1938

My dear Mrs. Shaw:

It is very gratifying to learn from your letter of April

that the Women's Committee has fulfilled its requirements of

the appropriation, C.M. 1934, made by the China Medical Board to the

School of Medicine of Shanghai Christian University. However, from

recent correspondence which has been received from Dr. H. Glad Lee,

Field Director in Peking, it would appear that the total amount of

the College had not been kept up to standard.

We have referred to you, as well as to the Board, the question of

whether payment for the year 1937-1938 should be made in full, and

are asking you to recommend what amount should be paid for the year.

Does not think the full appropriation should be retained for the year.

In the meantime I am asking our Controller to send you

a draft for \$10,000.00 as an advance until such time as you

be made. If this amount is not sufficient for the year, please

will you let me know?

Sincerely,

Richard M. Feasel

Mrs. Lucy Leaper Shaw
 Shanghai Christian University
 Room 211, 152 Fifth Avenue
 New York City

MEM:

Copy to Dr. Beal

SHANTUNG

TRANSFER

Shantung

INDEXED

May 29, 1928.

Miss Margery K. Eggleston, *R. J.*
~~China Medical Board,~~
61 Broadway,
New York City.

Dear Miss Eggleston:

In regard to our conversation the other day, I have looked up the records, and am sending you a statement comparing budgets of 1927/28 and 1928/29. The total amount for 1927/28 was M\$245,790; the total for 1928/29 was M\$232,644., a difference of approximately M\$13,000. If you will notice the other table giving a comparison of total budgets from 1922/23 to 1928/29, you will see that exclusive of women's contributions and appropriations by the Rockefeller Foundation, the increase in receipts has been fairly steady up to 1927/28, the current year. There is a big drop in expected receipts on the budget for next year, 1928/29, - M\$16,000.

Of course Mr. Gee's letter referred only to 1927/28, and I think I can explain the situation. During the current year we have lost four members of staff belonging to the Baptist Missionary Society of England. The B.M.S. has not replaced any of the four, and I fear that they are not giving the amount of the salaries of any of these four of the school. Reckoning these salaries at at least M\$5,000., this would make a drop of \$20,000. on actual receipts as compared with expected receipts for 1927/28. We have lost one member of the Lutheran United Mission, and this mission has withdrawn from the school. That means the loss of \$4,000. for salary and \$500. for general appropriation. We have lost other members of staff, but we have gotten substitutes from the same or from other missions. Our total loss in personnel during the past year was ten, but we have had seven additional new workers, making a total loss of three married men's salaries, and these are usually estimated at M\$6,000., which would account for the difference as shown on the enclosed sheet between 1927/28 and 1928/29. There has been practically no change in appropriations for running expenses except \$500. less from the Lutherans.

I hope this will explain the difficulty that we are in. The real trouble is the B.M.S., and I shall write to them and point out that they are not playing the game.

Yours sincerely,

R. T. Shields

RTS/A

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*Cent. Office
Files*

SHANTUNG CHRISTIAN UNIVERSITY
SCHOOL OF MEDICINE

<u>RECEIPTS FROM ALL SOURCES</u>		1927/28	1928/29	
Salaries & Allowances provided by				
Missions ..	MS	M\$ 18430		M\$ 18000
	AFM	17200		14200
	WPM	5000		7000
	APM	6000		4000
	LM	4000		4000
	SFC	2000		6500
	LM	4240		
	MM	5000		
	WPM	7000	5000	55100
Grants to General Expenditure -				
	MS	M\$ 1500		M\$ 1500
	MS	5000		5000
	AFM	4000		4000
	APM	1100		1100
	LM	1000		1000
	WPM	1000		1000
	SFC	1000		1000
	LM	1000		
	WPM	1500	1000	17100
Students' Fees		6400		6500
Women's Dormitory Fees		250		340
Laboratory Tests		500		500
Grant by Women's Committee		10000		10000
Grant by China Medical Board		40000		40000
House Rentals		500		2400
From Sinking Fund for Temporary Stenographer		1500		
Contra for Rental Values		1440		
		<u>M\$ 106119</u>		<u>M\$ 148000</u>

* Of this amount, \$4,702. was set aside as a Sinking Fund

0375

SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY
HOSPITAL

<u>RECEIPTS FROM ALL SOURCES</u>	<u>1927/28</u>	<u>1928/29</u>
Salaries & Allowances provided by Missions -		
BMS	M\$3016	M\$1000
MEM	3500	
WFM		1000
WMM	1400	1400
APM	1500	1500
SPG	10456	1200
Grant from Provincial Government	3000	3000
Chinese Fees, Miscellaneous	1200	1500
Foreigners' Fees	2000	1000
In-patients' Fees	15000	15000
Out-patients' Fees	1700	2000
Pharmacy Receipts	8700	8300
X-ray Receipts	750	1000
Massage Fees	100	100
Nursing Department Receipts	1100	1800
Rentals - Nurses' Home	840	998
Subscriptions to Samaritan Fund	450	500
General Subscriptions	500	500
Dental Department Receipts	2400	2500
Transferred from Medical School Budget	34005	43019
	<u>M\$ 81671</u>	<u>M\$37355</u>

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APPROPRIATION EXCLUSIVE OF
WOMEN'S AND ROCKEFELLER
FOUNDATION CONTRIBUTIONS

APPROPRIATION BY WOMEN

APPROPRIATION BY
ROCKEFELLER FOUNDATION

1923-23	Max. \$122,325.		Max. \$55,000.
1923-24	119,667.	Max. \$25,350.	25,000.
1924-25	125,190.	22,000.	25,000.
1925-26	120,153.	27,200.	25,000.
1926-27	125,343.	22,635.	40,000.
1927-28	129,053.	22,000.	40,000.
1928-29	113,000.	22,000.	40,000.

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0377

HOURS:
9 A. M. TO 1 P. M.
2 TO 4 P. M.
BY APPOINTMENT

DR. HUNTER H. MCGUIRE
105 NORTH BRADDOCK STREET
WINCHESTER, VA.

June 9, 1928

SHANTUNG

✓ Dr. R.M. Pearce,
Rockefeller Foundation,
61 Broadway,
New York.

TRANSFER

Dear Doctor Pearce:

In reference to our conversation a few days ago I should like to formally apply for a Fellowship for Doctor L.H. Heimbürger. As you remember Doctor Heimbürger had a Fellowship for five hundred dollars (\$500.) last year but, owing to the unsettled conditions in China and the fact that his board wished him to take up some work in order to support himself for a year, Doctor Heimbürger gave up his Fellowship. It is now arranged with his board that he is to take a six months furlough beginning July the first and return to China at the beginning of the Spring term. Therefore I should like to apply for renewal of the Fellowship which he did not use last year.

I consider Doctor Heimbürger one of the most valuable men we have in the school and the fact that he is willing to go back to China at his age and with a family of young children shows that he has a fine spirit. His idea is to visit some of the dermatological clinics in the states and, if possible, to return to China via Europe. In case he does this he will have to make some arrangement with his board.

Thank you for the letter to Doctor Pepper which was received here. I am leaving today for Baltimore and Philadelphia and later New York. You can send your answer to 150 Fifth Avenue, New York.

Very truly yours,

0378

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AR M. GUNN, VICE PRESIDENT
IN EUROPE
GER S. GREENE, VICE PRESIDENT
IN FAR EAST

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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE

THE PRESIDENT

JOHN G. AGAR

DAVID L. EDSALL, M.D.

FREDERICK STRAUSS

GEORGE H. WHIPPLE, M.D.

June 26, 1928

INDEXED

TRANSFER

SHANTUNG

ack. 6/25/28

My dear Mr. Garside:

I have received a letter from Mr. Gee concerning appropriation C.M. 2729 toward the premedical department of Shantung Christian University, in which he encloses a statement of expenditures for the years 1925-1926 and 1926-1927, and the budget for 1927-1928.

Mr. Gee reports that Mex. 6,000 has been contributed directly to the premedical department for each of these years, and that while it has not always been possible for the University to have on its staff the two additional science teachers for whose salaries the appropriation provides, every effort has been made to meet this condition. We understand that there has been at least one additional teacher on the staff all of the time, that some of the money has been used for assistants, and that there are two additional teachers during the current year. Inasmuch as the political situation has prevented the securing of some good men from the South, and since the budget for the current year and the expenditures for the previous years have exceeded the budget on which the appropriation was based, Mex. 28,580, Mr. Gee recommends that the conditions of the appropriation be considered met for the years 1925-1926 and 1926-1927, and that, if it is desired, an advance be made toward the year 1927-1928.

see letter
AS
12/10/26

0379

Mr. Garside

June 26, 1928

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An advance has already been made for the first year (in March, 1926), which we will consider accounted for. We are, therefore, ready to make payment for the year 1926-1927, and to make an advance for the current year if it is likely that the budget will not be reduced below Mex. 28,580.

Our first payment was made by draft for Mex. 5,850 and was sent directly to the Treasurer of the University in Tsinan at the request of Dr. Eric North. Will you let us know how you wish future payments made?

Sincerely yours,



Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

WSC:H

E: Statement of expenses

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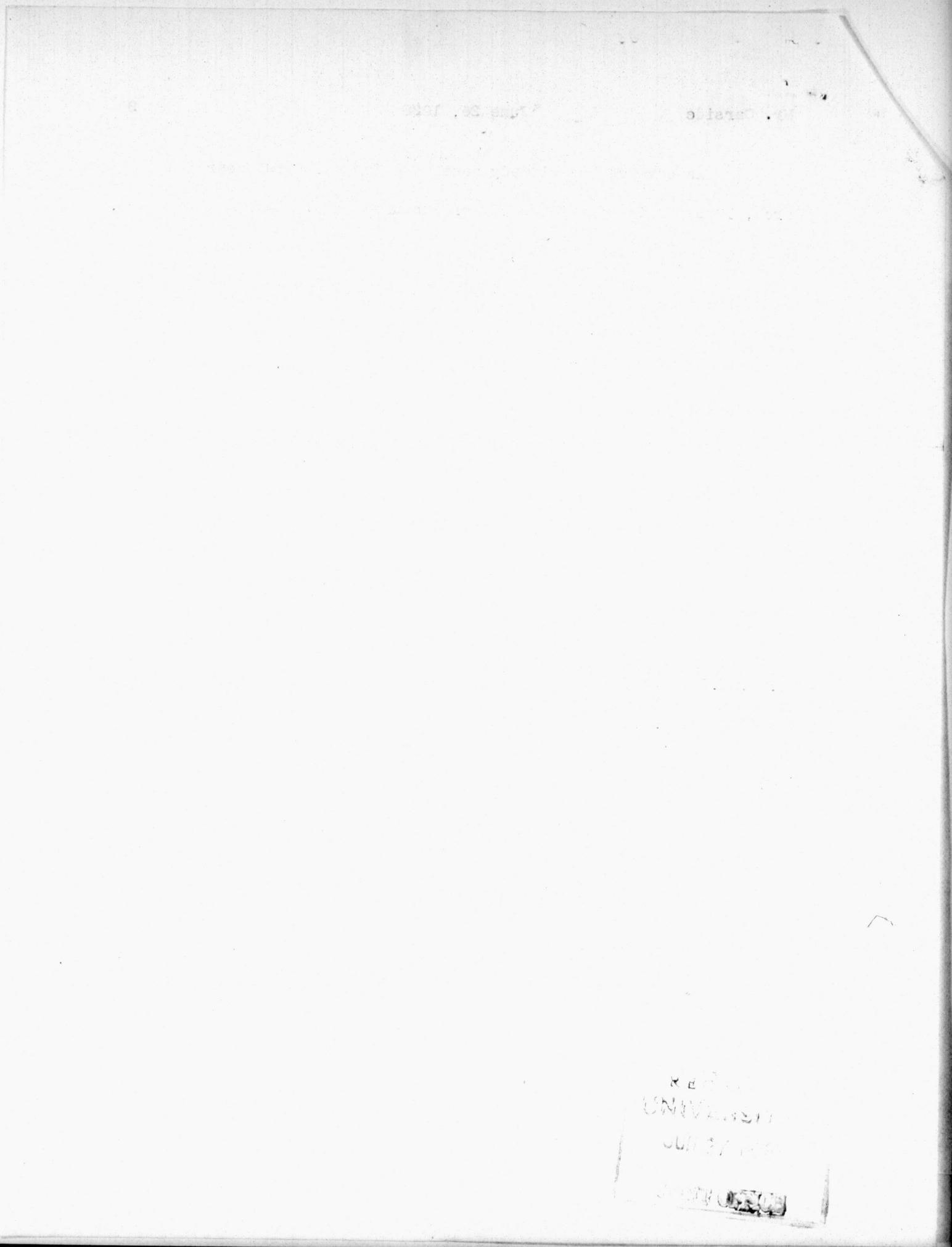
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File this? SHANTUNG
with letter to Mr. Egbertson 4/11/28.

STATEMENT OF EXPENSES OF PREMEDICAL DEPARTMENTS IN THE SHANTUNG CHRISTIAN UNIVERSITY.

Foreign Staff (Salaries paid by Missions, Estimated at a flat rate of \$6000 for a married man.		1925-26	1926-27	1927-28
Adolph	C	6,000	6,000	
Harkness	P	6,000	6,000	6,000
Jacot	B	6,000	6,000	6,000
		<u>18,000</u>	<u>18,000</u>	<u>12,000</u>
 Chinese Staff (Including rental allowances)				
Wang Chi Chei	C	1,296	1,944	
Chin Hua Tang	B	1,296	1,296	1,920
Kang Hsing Wei	B	600	660	756
Miss Tiao	B		1,800	
Chang Mei & Ho Chi	B			335
Dzang Hui Chuan	C	936	1,080	1,080
C. K. Kao	C			1,800
Tsui Yung Fu	C			720
Lin Shih Mu	P		3 000	
Chang Cheng	P			2,840
Wang Bing Hsiao	P	576		864
Assistants	C&P	432	120	240
Technicians	C,P,B	360	900	900
		<u>5,496</u>	<u>10,800</u>	<u>11,555</u>
 Departmental Expenses				
Biology		1,539	1,477	1,729 x
Chemistry		4,285	4,258	3,760 x
Physics		2,071	2,031	1,941 x
		<u>7,895</u>	<u>7,766</u>	<u>7,480</u>
 Summary				
Foreign Staff		18,000	18,000	12,000
Chinese Staff		5,496	10,800	11,555
Departmental Expenses		7,895	7,766	7,420
		<u>31,391</u>	<u>36,566</u>	<u>30,975</u>

x These figures represent an estimate for the months Apr-June 1928, the figures being 133% of the actual expenses July '27-Mar '28.

The fact that the departmental expenditures show no increase is due to the use of the special appropriation from the C.M.B. 2727 and 2728, of \$17,546 for equipment and \$2,734 for books. These appropriations for Biology and Physics have now been expended, in fact the Biology appropriation has been overspent to the extent of \$852.73. The appropriations for Chemistry still show an unused balance of \$2,534.28 which amount is held by the S.C.U. Treasurer. Due to the absence of Dr. Adolph this has not been drawn on thus far this year.

Tsinan, April 6, 1928

H. P. Lair, Treas.

B-Biology, C-Chemistry, P-Physics.

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SHANTUNG
 1927-28
 1928-27
 1925-26

STATEMENT OF EXPENSES OF PREMEDICAL DEPARTMENTS IN THE SHANTUNG CHRISTIAN UNIVERSITY.

1927-28	1928-27	1925-26	Foreign Staff (Salaries paid by Missions, Estimated at a flat rate of \$6000 for a married man.)
12,000	18,000	18,000	Jacob B
3,000	3,000	3,000	Harkness P
3,000	3,000	3,000	Abolpn C
1,920	1,328	1,328	Chinese Staff (Including rental allowances)
788	1,800	800	Wang Chi Chel C
332	1,080	938	Chin Hui Tang B
1,080			Kang Hui Tang B
1,800			Miss Tiao B
720			Chang Mei & Ho Chi B
2,840	3,000		Dang Hui Chuan C
864			C. K. Kao C
240			Tang Yung Fu C
300			Lin Shih Ma P
11,558	10,800	5,498	Chang Cheng P
			Wang Bing Hsiao P
			Assistants C&P
			Technicians C, P, B
			Departmental Expenses
1,728 x	1,477	1,538	Biology
3,780 x	4,288	4,288	Chemistry
1,941 x	2,081	2,071	Physics
7,480	7,768	7,898	
12,000	18,000	18,000	Foreign Staff
11,558	10,800	5,498	Chinese Staff
7,480	7,768	7,898	Departmental Expenses
30,978	36,568	30,396	Summary

x These figures represent an estimate for the months Apr-June 1928, the figures being 133% of the actual expenses July '27-Mar '28.

The fact that the departmental expenditures show no increase is due to the use of the special appropriation from the C.M.B. 2827 and 2728, of \$17,548 for equipment and \$2,734 for books. These appropriations for Biology and Physics have now been expended; in fact the Biology appropriation has been overspent to the extent of \$822.73. The appropriations for Chemistry still show an unexpended balance of \$2,534.28 which amount is held by the S.C.U. Treasurer. Of Dr. Abolpn this has not been drawn on thus far this

H. P. Lair, Treas.

RECEIVED
 SHANTUNG CHRISTIAN UNIVERSITY
 JUN 27 1928
 B-Biology & Chemistry
 Physics

EEEO

TRANSFER

SHANTUNG

INDEXED

June 28, 1928.

Dr. W. S. Carter,
Division of Medical Education,
Rockefeller Foundation,
61 Broadway,
New York City.

My dear Dr. Carter:

We are very grateful to you for your letter of June 26th dealing with appropriation CM-3729 for the Pre-medical Department of Shantung Christian University.

We are glad to note that the expenditure for 1926-27 is considered as meeting the conditions of the appropriation for that year. After consultation with Mrs. Lucy Lepper Shaw, Treasurer of the North American Section of the Shantung Board of Governors, we would request that you make payment of this Max. \$6,000. to the Treasurer of the University in Tsinan. Dr. H. P. Lair, Field Treasurer, is starting on furlough this month, and we have not yet been advised as to who will carry on in his absence, so it would probably be better for you to make the draft payable simply to Shantung Christian University.

As regards the advance for the fiscal year 1927-28, as far as we can judge from information available, the expenditures for this current year have been approximately as listed in Dr. Lair's estimate of April 6, 1928. It is, I think, quite unlikely that reduction between the date Dr. Lair made this estimate ~~at~~ the close of the fiscal year on June 30th would bring the expenditure below Max. \$28,500. If you are willing to make an advance for the current year either for the whole amount of the Max. \$6,000, or some part, please send this draft also to the Treasurer of the University in Tsinan.

Thanking you for your courtesy, I am,

Very sincerely yours,

B. A. Casside

BAQ/A

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SELSEAR M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

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THE ROCKEFELLER FOUNDATION
DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

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FREDERICK STRAUSS
GEORGE H. WHIFFLE, M.D.

SHANTUNG

June 29, 1928

TRANSFER

INDEXED

ack 7/10/28

My dear Mr. Garside:

In accordance with your letter of June 28, 1928, I am asking our Comptroller to make payment of appropriation C.M. 2729 for the premedical department of Shantung Christian University for the year 1926-1927 by draft for Mex. 5,850, made out to Shantung Christian University, and to be sent to the Treasurer of the University in Tsinan, Shantung, China.

I am also asking that an advance for the year 1927-1928 be made at the same time, with the understanding that you will give us an accounting for this advance as soon as you receive a report from China of expenses for the current fiscal year.

In your letter you refer to the contribution from the Foundation as being Mex. 6,000 a year; you have undoubtedly confused the amounts from the Foundation and from Shantung Christian University as listed in the appropriation. It is the latter which contributes Mex. 6,000, formerly given indirectly through the medical school, while the Foundation contributes Mex. 5,850.

Sincerely yours,

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

W. S. Carter

WSC:H

Copy to Mr. Beal

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0385

NORMA S. THOMPSON, SECRETARY
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GEORGE J. BEAL, COMPTROLLER

JOHN D. ROCKEFELLER, JR.
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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR
61 BROADWAY, NEW YORK

CABLE ADDRESS: "ROCKFOND"

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FIELD DIRECTOR
N. GIST GEE
ASSISTANT
MARGERY K. KOLLSTON

SHANTUNG
June 28, 1928

My dear Mr. Gerstide:

In accordance with your letter of June 23, 1928, I am asking our Comptroller to make payment of appropriation O.M. 2722 for the promotional department of Shantung Christian University for the year 1927-1928 by draft for Mex. \$,850, made out to Shantung Christian University, and to be sent to the Treasurer of the University in Tsinan, Shantung, China.

I am also asking that an advance for the year 1927-1928 be made at the same time, with the understanding that you will give us an accounting for this advance as soon as you receive a report from China of expenses for the current fiscal year.

In your letter you refer to the contribution from the Foundation as being Mex. \$,000 a year; you have undoubtedly credited the amount from the Foundation and from Shantung Christian University as listed in the appropriation. It is the latter which contributes Mex. \$,000 formerly given indirectly through the medical school. The Foundation contributes Mex. \$,850.

Sincerely yours,

RECEIVED
UNIVERSITIES
JUL 5 1928
150 Fifth Avenue
New York City
JOINT OFFICE

Copy to Mr. Beal

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TRANSFER

SHANTUNG

Shantung Christian University

July 10, 1928.

Dr. W. S. Carter,
Division of Medical Education,
The Rockefeller Foundation,
61 Broadway,
New York, N. Y.

My dear Dr. Carter:

We thank you for your letter of June 29th notifying us that you are sending to the field Treasurer of the Shantung Christian University, Tsinan, China, your draft for M\$5,850, being payment of appropriation C.M. 2729 for the pre-medical department of Shantung Christian University for 1926/27. We note also that you are asking an advance for the year 1927/28 on this same appropriation on the understanding that an account will be rendered as soon as possible after the close of the current fiscal year.

We thank you for calling our attention to the error in our letter of June 28th referring to this contribution as M\$6,000. a year instead of M\$5,850.

Very sincerely yours,

B. A. Carside

BAG/A

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TRANSFER

INDEXED

Shantung Christian University

ans 9/6/28

September 5, 1928

Dr. Richard M. Pearce
Rockefeller Foundation
61 Broadway
New York City

My dear Dr. Pearce:

We are grateful to you for your letter of August 29th informing us that Mr. N. Gist Gee has recommended a grant toward the maintenance of the Medical School of Shantung Christian University for the year 1929-30 in the amount of Mex. \$40,000.00, and requesting a formal application from us in regard to the matter.

I will bring this before the Executive Committee of the North American Section of the Shantung Board of Governors sometime within the next fortnight and will send you their formal application. Will this be in time to meet your needs?

Thanking you for your instructions, I am

Very sincerely yours,

B. A. Carside

Secretary,
North American Section
Board of Governors.

BAG/EH

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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRANSFER

INDEXED

SHANTUNG

August 29, 1928

recd. 10/11/28

Dear Mr. Garside:

We have received from Mr. N. Gist Gee a recommendation that a grant toward maintenance of the Medical School of Shantung Christian University be made for the year 1929-1930 in the amount of Mex. 40,000. May we have an application from your office on this basis, if you concur in the decision which has been reached in China?

Sincerely yours,

Richard M. Pearce

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

RMP:H

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NORMA E. THOMPSON, SECRETARY
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K. ALBERTH CROWELL
MARY DEARD

FIELD DIRECTOR
A. GUST ORT
ASSISTANT
MARGERY K. ROBERTSON

SHANTUNG

August 29, 1928

Dear Mr. Garzide:

has a grant toward maintenance of the Medical School of Shantung
Christian University pending for the year 1928-1929 in the amount
of Mex. 40,000. May we have an application from your office on
this matter, if you agree in the decision which has been reached
in China?

Sincerely yours,

Richard M. Frank

Mr. B. A. Garzide,
Shantung Christian University,
120 Fifth Avenue,
New York City

RFH:H

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AUG 31 1928
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DIVISION OF MEDICAL EDUCATION

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GEORGE H. WHIPPLE, M.D.

RECEIVED
August 30
SEP 6 1928

TREASURER

My dear Mrs. Shaw:

According to Dr. Shields' letter of May 29 and the statement enclosed, the basic budget for the year 1927-1928, excluding contributions from the Women's Committee and the Rockefeller Foundation, was Mex. 113,000, more than Mex. 9,000 less than the required figure of Mex. 122,325 (budget for 1922-1923).

We understand that Dr. Shields was to make efforts to persuade the missionary societies which are not already doing so to pay in an amount equal to the salary of a worker when they are not able to fill a vacancy. We hope that this policy can be followed. In the meantime, we have received a recommendation from Mr. Gee and Mr. Greene in China permitting payment in full of the Foundation's appropriation for the year 1927-1928.

We realize the difficulties that you have experienced during the past year, and since the Women's Committee has supplied its full allotment, despite the drop in the general budget, we are nevertheless asking our Comptroller to forward to you a draft for Mex. 39,000 representing the balance of the Foundation's appropriation to Shantung Christian University School of Medicine for general maintenance for the year 1927-1928.

Sincerely yours,

Richard M. Pearce

Mrs. Lucy Lepper Shaw,
Shantung Christian University,
156 Fifth Avenue,
New York City.

0391

ROGER S. GREENE
ACTING DIRECTOR
JUI-HENG LIU
VICE DIRECTOR

GEORGE E. VINCENT
CHAIRMAN EXECUTIVE COMMITTEE

MARGERY K. EGGLESTON
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L. G. MYERS
TREASURER

PEKING UNION MEDICAL COLLEGE
61 BROADWAY, NEW YORK

SHANTUNG
Carroll

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JOHN D. ROCKEFELLER, JR.

GEORGE E. VINCENT
H. H. WEIR
WILLIAM H. WELCH

TRANSFER

September 18, 1928

My dear Mr. Garside:

I attach what information I have about Mr. Pomeroy, in whom you may be interested as a possible candidate for comptroller in the Shanghai Union University. I am sure that you can obtain further information in regard to Mr. Pomeroy from the New York office of Lingnan University, if you should desire it.

Sincerely yours,

Margery K. Eggleston
Secretary

Mr. B. A. Garside,
Chinese Union Universities,
150 Fifth Avenue,
New York City.

MKE:HH

Encls.

Dr. Woods to MKE - 6/26/28

Mr. Pomeroy to RSG - 7/17/28.

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MARGERY R. HOOPER
SECRETARY
1-2 MYERS
TREASURER

GEORGE H. WINGERT
CHAIRMAN EXECUTIVE COMMITTEE

ROOSEVELT GREENE
ACTING DIRECTOR
JUN-HEUNG LIU
VICE DIRECTOR

PEKING UNION MEDICAL COLLEGE
61 BROADWAY, NEW YORK

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SIMON FLEISHER
E. S. HARRIS
PAUL HIGDON
JAMES S. HARTON
ARTHUR J. BROWN
THOMAS COCHRAN

September 13, 1938

My dear Mr. Garfield:

I am sure that you will be interested in the information in regard to the office of Lingnan University, 100 University Avenue, New York City, which is being organized for the purpose of providing a medical education for Chinese students in the United States. I am sure that you will be interested in the information in regard to the office of Lingnan University, 100 University Avenue, New York City, which is being organized for the purpose of providing a medical education for Chinese students in the United States.

Sincerely yours,

Handwritten signature
Secretary

Mr. E. A. Garfield,
Chinese Union Hospital,
150 Fifth Avenue,
New York City.

Dr. Woods to MIE - 6/28/38
Mr. Pomeroy to BSB - 7/17/38

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SITIES
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JUL 1938

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OWEN E. POMEROY
ACCOUNTANT & AUDITOR
REGISTERED MUNICIPAL ACCOUNTANT
TOMS RIVER, N.J.

SHANTUNG

July 17, 1928

China Medical Board,
61 Broadway,
New York, N. Y.

Gentlemen:

Attention: Mr. Greene, Director.

Several weeks ago when I saw Dr. Andrew H. Woods, he told me that your Comptroller or Business Manager in Peking had resigned. I understood that a temporary appointment had been made but that you were looking for some one for the position.

I spent ten years at the Canton Christian College in a similar position and although I am beginning to get rooted here again the call of the East is strong and I am interested. If the position is open I should like to go to New York some day and have a preliminary conference with you in regard to the matter.

Yours very truly,

(SGD) Owen E. Pomeroy.

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OWEN E. POMEROY
ACCOUNTANT & AUDITOR
REGISTERED MUNICIPAL ACCOUNTANT
TOMS RIVER, N. J.

SHAWLUNG

July 17, 1928

China Medical Board,
81 Broadway,
New York, N. Y.

Gentlemen:

Attention: Mr. Greene, Director.

Several weeks ago when I saw Dr. Andrew H. Woods, he told me that your Comptroller or Business Manager in Peiping had resigned. I understood that a temporary appointment had been made but that you were looking for some one for the position. I spent ten years at the Canton Christian College in a similar position and although I am beginning to get rooted here again the call of the East is strong and I am interested. If the position is open I should like to go to New York some day and have a preliminary conference with you in regard to the matter.

Yours very truly,

(SGD) Owen E. Pomeroy.

RECEIVED
UNIVERSITIES
SEP 19 1928
JOINT OFFICE

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POCONO LAKE PRESERVE
PENNSYLVANIA

June 26, 1928

Dear Miss Eggleston:

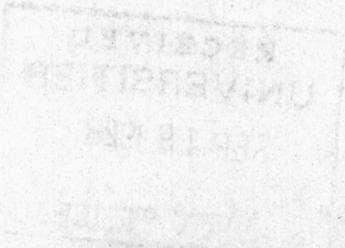
Mr. Greene spoke to me about possible candidates for responsible business executive positions at the PUMC. I recall the good recommendations that Owen E. Pomeroy brought to the Canton Christian College from a large Brooklyn firm; also the high grade of work that he did when associated with me there. You could, if it seems best, find out about the professional qualifications of Mr. Pomeroy by consulting the New York office of the Canton Christian College (now Ling Nan University).

On the personal side, I have known few men of greater accuracy or higher integrity than Mr. Pomeroy. He is unafraid of man or ghost, threats or insinuations. He resigned from the Canton work partly on my advice, to get his daughter into the country. I learned last week that she is in excellent health and that he is considering taking up a business position.

His present address is: Tom's River, New Jersey.

Sincerely

(SGD) Andrew H. Woods.



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POCONO LAKE PRESERVE
PENNSYLVANIA

June 26, 1928

Dear Miss Eggleston:

Mr. Greene spoke to me about possible candidates for responsible business executive positions at the PUMC. I recall the good recommendations that Owen E. Pomeroy brought to the Canton Christian College from a large Brooklyn firm; also the high grade of work that he did when associated with me there. You could, if it seems best, find out about the professional qualifications of Mr. Pomeroy by consulting the New York office of the Canton Christian College (now King Man University).

On the personal side, I have known few men of greater accuracy or higher integrity than Mr. Pomeroy. He is unafraid of man or ghost, threats or insinuations. He resigned from the Canton work partly on my advice, to get his daughter into the country. I learned last week that she is in excellent health and that he is considering taking up a business position.

His present address is: Tom's River, New Jersey.

Sincerely

(SGD) Andrew H. Woods.

Handwritten notes:
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C.M. Co
Hanson
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RECEIVED
UNIVERSITIES
SEP 19 1928
JOINT OFFICE

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TRANSFER

SHANTUNG

September, 1928
action

VOTED that

Whereas the present grant of the Division of Medical Education of The Rockefeller Foundation toward the maintenance of the Medical School of Shantung Christian University terminates on June 30, 1929; and

Whereas the conditions have not as yet made it practicable for the University to seek the endowment fund which it is hoped will ultimately be procured to replace this annual grant; and

Whereas the work of the School of Medicine has continued in a most creditable manner in spite of the difficulties of the last few years, and all present indications point to steadily growing demands on the School for medical education in the future:

Now therefore, the Executive Committee of the North American Section of the Board of Governors of Shantung Christian University respectfully petition the Division of Medical Education of The Rockefeller Foundation to continue for the fiscal year beginning July 1, 1929, its annual appropriation of Mex.\$49,000.00 for the School of Medicine of Shantung Christian University on substantially the same conditions as were contained in a similar action of the Foundation on November 4, 1927.

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INDEXED

SHANTUNG

TRANSFER

Oct. 29 7/28

October 11, 1928

Dr. Richard M. Pearce,
Division of Medical Education,
The Rockefeller Foundation,
61 Broadway, New York City.

My dear Dr. Pearce,

It is my privilege to transmit to you the following action taken by a recent meeting of the Executive Committee of the North American Section of the Board of Governors of Shantung Christian University:-

"VOTED, that whereas the present grant of the Division of Medical Education of the Rockefeller Foundation toward the maintenance of the School of Medicine of Shantung Christian University terminates on June 30th, 1928; and whereas the conditions have not as yet made it practicable for the University to seek the endowment fund which it is hoped will ultimately be procured to replace this annual grant; and whereas the work of the School of Medicine has continued in a most creditable manner in spite of the difficulties of the last few years, and all present indications point to steadily growing demands on the School for medical education in the future;

Now therefore, the Executive Committee of the North American Section of the Board of Governors of Shantung Christian University respectfully petition the Division of Medical Education of the Rockefeller Foundation to continue for the fiscal year beginning July 1, 1929, its annual appropriation of Mex. \$49,000.00 for the School of Medicine of Shantung Christian University on substantially the same conditions as were contained in a similar action of the Foundation on November 4, 1927."

We will sincerely appreciate your good offices in presenting this request to the Foundation in due course.

Very sincerely yours,

B. A. Casside

Secretary, North American Section
Shantung Board of Governors

BAG/G

0399

over

INDEXED

SHANTUNG

Oct. 11, 1928

TRANSFER

October 11, 1928

My dear Dr. Pearce:

Since the action of the Shantung Executive Committee, which I am forwarding to you herewith, differs at one point from the form of application suggested in your letter of August 29th, I append this word of comment.

The Committee gave great weight to the recommendation from Mr. Gee that any extension of your annual grant for the Medical School to cover the fiscal year 1929-30 be on a basis of Max. \$40,000.00 rather than Max. \$49,000.00 as has been provided by the Foundation during 1927-28 and 1928-29. We were reluctant to urge anything at all different from the suggestion contained in your letter, lest such an action on our part might be construed as indicating some lack of the profound appreciation we all feel for the generous support the Foundation has given to the work in Tsinan. Yet in the end we felt that the continuance of the grant of the Foundation for another year on the present basis is of such importance to the School of Medicine that we dare not present our application on any different basis.

The most important factors which led us to ask for continuance of the grant on the present basis were as follows:-

1. The service which the School of Medicine must render is growing year by year. In the program for the correlation of all Christian higher education in China which is now being worked out on the field and among the home boards, the Shantung School of Medicine is being given increased importance and responsibility. The cost of operation is increasing even more rapidly than the scope of work done. This increase in cost is due not only to the growth of the School, but also to the steady *rising* costs of every kind which is, as you know, one of the characteristics of present movements in China. It is imperative, therefore, that the School first of all maintain its present sources of income, and that it add to these wherever possible. Any marked decrease of income would seriously handicap the whole program of the School.

2. It seems that for the next year or two the situation will

OF THE BOARD OF THE FOUNDATION

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INDEXED

SHANTUNG

Aug. 1928

TRANSFER

October 11, 1928

My dear Dr. Pearce:

Since the action of the Shantung Executive Committee, which I am forwarding to you herewith, differs at one point from the form of application suggested in your letter of August 29th, I append this word of comment.

The Committee gave great weight to the recommendation from Mr. Gee that any extension of your annual grant for the Medical School to cover the fiscal year 1929-30 be on a basis of Max. \$40,000.00 rather than Max. \$49,000.00 as has been provided by the Foundation during 1927-28 and 1928-29. We were reluctant to urge anything at all different from the suggestion contained in your letter, lest such an action on our part might be construed as indicating some lack of the profound appreciation we all feel for the generous support the Foundation has given to the work in Tsinan. Yet in the end we felt that the continuance of the grant of the Foundation for another year on the present basis is of such importance to the School of Medicine that we dare not present our application on any different basis.

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1. The service which the School of Medicine must render is growing year by year. In the program for the correlation of all Christian higher education in China which is now being worked out on the field and among the home boards, the Shantung School of Medicine is being given increased importance and responsibility. The cost of operation is increasing even more rapidly than the scope of work done. This increase in cost is due not only to the growth of the School, but also to the steady *rise* in costs of every kind which is, as you know, one of the characteristics of present movements in China. It is imperative, therefore, that the School first of all maintain its present sources of income, and that it add to these wherever possible. Any marked decrease of income would seriously handicap the whole program of the School.

2. It seems that for the next year or two the situation will

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make it very difficult to get any substantial increase in support from new quarters. As you know, Dr. Randolph T. Schields, the Dean of the School of Medicine, while studying in America last spring made an exhaustive study of the prospects for undertaking at this time promotional efforts looking toward securing new funds. It was the unanimous recommendation of all those with whom he consulted that any such promotional efforts should be deferred for the present. Although we are holding ourselves in readiness to begin such promotional efforts at the earliest possible moment, it seems most unlikely that results could be secured in time to produce any substantial increase in income before the end of the fiscal year 1929-30 at the earliest. Our only hope is therefore to retain our present income at its maximum level.

3. The annual grant from The Rockefeller Foundation is in a very real sense the keystone of the financial structure of the School of Medicine. A partial withdrawal there would seriously weaken the whole basis of support. One of our most effective methods of putting pressure on all other supporting agencies to continue their contributions to the maximum has been the reminding of such participants that the maintenance of their giving has been essential to securing the full measure of support from the Foundation. If now the Foundation withdraws a part of its support it is almost certain to precipitate a scramble among the other constituent bodies - many of whom are hard-pressed financially and forced to retrench where they can best do so - to similarly reduce their appropriations to the work at Tsienan. As long as the Foundation holds firm it gives us a powerful leverage on all the others.

Your conditions attached to the payment of your annual grant require that other participating bodies maintain a certain total of their contributions. Unless this support is fully maintained you would therefore not be required to pay over the full Max. \$49,000.00 even though that maximum is mentioned in your grant. Yet the presence of that figure would give a tremendous stimulus to all the other participants.

I believe that these factors deserve your most earnest and sympathetic consideration. I would be happy to come to your office at any time for a personal conference if there are any other points which seem to require farther discussion.

With sincere gratitude for the generous support of The Rockefeller Foundation in the past, and with the earnest hope that this can be continued undiminished during 1929-30, I am

Faithfully yours,

B. A. Casside

Secretary, North American Section

BAG-H
Enc.

Dr. Richard M. Pearce,
Division of Medical Education
The Rockefeller Foundation,
New York City

0402

VICE PRESIDENT
ROPE
GREENE, VICE PRESIDENT
IN FAR EAST

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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE

THE PRESIDENT
JOHN G. AGAR
DAVID L. EDSALL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.

TRANSFER

INDEXED

October 17, 1928

SHANTUNG

Oct. 17, 28

My dear Mr. Garside:

I have your letter of October 11 transmitting the vote of your Board of Governors applying to the Division of Medical Education of the Rockefeller Foundation for an appropriation of Mex. 49,000 for the year beginning July 1, 1929 for the School of Medicine of Shantung Christian University, and your letter of explanation of the same date.

Our reason for reducing the amount proposed for the year 1929-1930 below the annual appropriation since July 1, 1926, is that we do not feel it wise to make contributions to be set aside for future use. The full annual allotments were paid on C.M. 2694 because the conditions of the appropriation were met and because political conditions prevented the proposed expansion, even though excess sums were set aside with the expectation that they would be used when further expansion should become possible. The continuing appropriation for the year 1928-1929 was made for the full amount of Mex. 49,000 in the expectation that expenses might be increased because of changing conditions. As it is still possible for you to set aside Mex. 9,000 as a sinking fund in your budget, we do not think that the Foundation should continue to contribute more than the supplementary sum actually needed.

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I am sorry not to be able to reply favorably to the request of your Board of Governors for an appropriation in the amount of Mex. 49,000 for the year 1929-1930, but as the explanation I have given expresses the sentiment of the other officers interested in this matter, I believe that Mex. 40,000 represents the maximum which would receive favorable consideration by the Trustees of the Foundation.

Sincerely yours,

Richard A. Pearce

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

RMP:H

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0404

October 17, 1928

BAG

I am sorry not to be able to reply favorably to the request of your Board of Governors for an appropriation in the amount of Mex. 42,000 for the year 1929-1930, but as the explanation I have given expresses the sentiment of the other officers interested in this matter, I believe that Mex. 40,000 represents the maximum which would receive favorable consideration by the Trustees of the Foundation.

Sincerely yours,

Richard L. Moore

Mr. E. A. Coraides,
Shantung Christian University,
150 Fifth Avenue,
New York City.

RM: H

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OCT 18 1928
JOINT OFFICE

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0405

TRANSFER

SHANTUNG

INDEXED

*for 2008 Shantung
11/10/28*

October 22, 1928

Dr. Richard M. Pearce,
Division of Medical Education,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Dr. Pearce:

We are grateful for your letter of October 17th in which you set forth in a sympathetic fashion the factors which have influenced the officers of the Division of Medical Education in proposing and recommending to the Trustees of the Foundation that for 1929-30 the appropriation for the School of Medicine of Shantung Christian University be continued on the basis of Mex.\$40,000.00 rather than Mex.\$49,000.00 as has been the case last year and this year.

In my letter of October 11th I tried to make clear that, while the Board of Governors of Shantung Christian University have been sincerely hoping that this appropriation could be continued another year on the same basis as at present, and sincerely believe that such continuation would be justified, yet they have recognized the probability that the Foundation would not see its way clear to grant more than the Mex.\$40,000.00 which is proposed.

I can assure you that the Shantung Board of Governors will be profoundly grateful to the Foundation if it agrees to continue the appropriation to the Medical School even on the reduced figures of Mex.\$40,000. Will the formal action quoted in my letter of October 11th meet your needs in presenting our request to the Foundation? That action expresses the hope that a maximum of Mex.\$49,000.00 can be appropriated for 1929-30, but I presume that the Trustees of the Foundation would not be embarrassed by this fact if they found it necessary to approve a continuation on a somewhat reduced figure. We are anxious, however, to present our application in the form that is most acceptable to you and I would appreciate any suggestions you may wish to offer.

With sincere appreciation of the warm interest in the work at Shantung Christian University which has always been manifested by the Foundation and all of its administrative officers, I am

Very sincerely yours,
J. H. ...

BAC-H

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SELSKAR M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. FEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE

THE PRESIDENT
JOHN G. AGAR
DAVID L. EDGALL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.

October 24, 1928

INDEXED

*see & show form
11/1/28*

My dear Mr. Garside:

I am glad to say, in answer to your letter of October 22, that the form of application made in your letter of October 11 in which the action of your Board of Governors requesting an appropriation to Shantung Christian University School of Medicine in the amount of Mex. 49,000 for the year 1929-30 was quoted, is sufficient to enable the Foundation to take action, even though any appropriation that may be made will probably not exceed Mex. 40,000.

Sincerely yours,

Richard M. Pearce

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

RMP:H

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MARY BEARD
FIELD DIRECTOR
N. GUST ORR

October 24, 1928

My dear Mr. Garaiide:

Enclosed is my answer to your letter of October 22, that the form of application made in your letter of October 11 in which the section of your Board of Governors requesting an appropriation to Shanghai Christian University School of Medicine in the amount of Mex. 42,000 for the year 1929-30 was quoted. It is sufficient to enable the Foundation to take action, even though any appropriation that may be made will probably not exceed Mex. 40,000.

Sincerely yours,

Richard M. Pearce

Mr. R. A. Garaiide,
Shanghai Christian University,
180 Fifth Avenue,
New York City.

HMP:H

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THE ROCKEFELLER FOUNDATION

INTERNATIONAL HEALTH DIVISION
FREDERICK F. RUSSELL, M.D.
DIRECTOR

DIVISION OF MEDICAL EDUCATION
RICHARD M. PEARCE, M.D.
DIRECTOR

61 BROADWAY, NEW YORK

INDEXED

November 10, 1928.

TRANSFER

*ack 11/19/28
to WBS 11/24/28*

My dear Mr. Garside:

I have the honor to inform you that at a meeting of the Executive Committee of the Rockefeller Foundation held November 9, 1928, the following action was taken:

RESOLVED that the sum of Twenty-two thousand dollars (\$22,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be used for the purchase of Forty thousand dollars Chinese silver currency (Mex. 40,000) for maintenance of the School of Medicine of the Shantung Christian University during the year 1929-1930 on condition that the sum of Twenty-eight thousand dollars Chinese silver currency (Mex. 28,000) is provided by the Women's Committee of the said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1923-1924 and with the further understanding that if the full amount is not contributed by the Women's Committee or from other sources the contribution of the Foundation shall be proportionately reduced.

Very truly yours,

Norma S. Thompson
Secretary.

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

NST:B

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DIVISION OF MEDICAL EDUCATION
 INTERNATIONAL HEALTH DIVISION

81 BROADWAY, NEW YORK

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 COMPTROLLER

Handwritten notes:
 11/10/28
 11/14/28

November 10, 1928

TRANSFER

My dear Mr. Gamble:

I have the honor to inform you that at a meeting of the Executive Committee of the Rockefeller Foundation held November 9, 1928, the following action was taken:

RESOLVED that the sum of twenty-two thousand dollars (\$22,000) be, and it is hereby, appropriated of which as much as may be necessary shall be used for the purchase of forty thousand dollars Chinese silver currency (Mex. 40,000) for maintenance of the School of Medicine of the Shanghai Christian University during the year 1928-1929 on condition that the sum of twenty-eight thousand dollars Chinese silver currency (Mex. 56,000) is provided by the University Committee of the said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1928-1929 and with the further understanding that if the full amount is not contributed by the University Committee or from other sources the contribution of the Foundation shall be proportionately reduced.

Very truly yours,

Thomas S. Johnson
 Secretary

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 UNIVERSITIES
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SHANTUNG CHRISTIAN UNIVERSITY
TIENTSIN, CHINA.

Office of the Treasurer

November 15, 1928.

Mr. E. A. Gardido
150 Fifth Avenue,
New York City.

Dear Gardido:

I have at last gotten round to answering one of your letters, dated August 27, inclosing copy of a letter from Miss Eggleston in regard to the C.M.B. appropriation CH. 2005 of \$30,000.00 for loss in exchange.

So far as this office is concerned the facts are as follows: Of the amount paid by the Rockefeller foundation in April 1925, Gold \$33,750.00 was drawn on the field in different amounts the whole sum realizing Max. \$33,304.19. This means a loss in exchange of Max. \$7,335.81, the amount realized being that sum less than what would have been realized at 2 to 1. It seems to me therefore that this \$7,335.81 would be a clear claim on the appropriation for loss in exchange as the money was drawn then.

In regard to the funds drawn in 1927 by Mr. Adgie, the Gold \$75,000.00 changed for Max \$154,789.07, representing a gain in exchange of \$4,789.07. As you know these funds were drawn with the expectation of proceeding at once with the building of the Hospital. Political events made it impossible to build, and the home office asked for the return of this money. Returning it then would have meant a big loss because of difference in exchange so it has been, and it is being held here, at a lower rate of interest than could have been obtained in America had the money been held there. It would be possible of course to place the money here at high rates of interest but my chief concern is as I know the concern of the home office is, for a safe investment and I'm getting now only 3% on most of it. I understand from Dr. Shields that the part of the fund invested in America is realizing approximately 5%.

In the light of these facts I think there is a good case for asking for the full amount lost in exchange in 1925. I trust I have given you sufficient information to make it possible for you to take the matter with the C.M.B. office.

My personal best wishes to you and the family. Dr. Morgan arrived this week with stories of how hard you are working, all of which I already knew without being told. Any advice which you have to offer about going on furla will be greatly and gratefully appreciated by

Yours truly,

(SIGNED) H. P. LAIR
H.P.Lair

0411

INDEXED

SHANTUNG

TRANSFER

Shantung Christian University

December 3, 1928.

Miss Norma S. Thompson, Secretary,
Chief of Medical Education,
The Rockefeller Foundation,
61 Broadway,
New York City.

My dear Miss Thompson:

I have already communicated to you informally the appreciation of the Shantung Christian University of the recent action of the Foundation in continuing your 1929-30 appropriation to the School of Medicine on a basis of M \$40,000.

I now have the privilege of communicating the formal action of appreciation passed by the North American Section of the Board of Governors at its Meeting on November 21st. This action was as follows:-

"NAS-98 VOTED that the North American Section of the Board of Governors of Shantung Christian University accept with grateful appreciation the further grant from the Rockefeller Foundation for the year 1929-30."

Very sincerely yours,

0412

December 31st, 1928.

Mr. R. M. Pearce,
61 Broadway,
New York City.

My dear Mr. Pearce:

A recent letter from Mr. H. P. Lair, China Treasurer of Shantung Christian University, calls attention to the fact that the University had been embarrassed because the Rockefeller Foundation grant for the School of Medicine has not been coming to them before the closing of their year's books. Several years ago this was paid in four quarterly instalments at regular intervals during the year, and it was a decided advantage. I am wondering whether it would be possible in sending us the payment of the Foundation's appropriation of 49,000 M.K. for the year 1928-29, to have the grant paid in quarterly, or at least semi-annual instalments, rather than all in one sum after the close of the financial year. Already, about 6 months of the college year for 1928-29 have passed and it would be a great financial relief to the University if one-half of the grant could be paid immediately.

I hesitate to ask for this because of your generosity, but I am sure you will realize how helpful it would be to have this money toward the immediate financial burdens which the college is facing in carrying on their current work.

Again expressing our deepest appreciation, I am

Very sincerely yours,

Lucy L. Shaw

Associate Treasurer.

LLS:H

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SELKAR M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. FEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

January 3, 1929

My dear Mrs. Shaw:

We realize the difficulties presented in your letter of December 31, of financing the Shantung Christian University Medical School for the full year without the money appropriated by the Foundation, especially as previous appropriations have been paid quarterly.

Under the circumstances we shall be glad to make an advance at this time of Mex. 24,500, one half of the total of appropriation ME 21220 for the year 1928-1929. On April 1, 1929, we will make an advance for the third quarter of Mex. 12,250, and will withhold payment of the balance until a final accounting for the year has been received sometime after July 1, 1929. We trust that this arrangement will enable you to carry on your work without inconvenience.

Sincerely yours,



Mrs. Lucy Lepper Shaw,
Shantung Christian University,
156 Fifth Avenue,
New York City.

WSC:H

Copy to Mr. Beal

RECEIVED
JAN 5 1929
PRESIDENTIAL FOREIGN BOARD
TREASURER'S OFFICE

0414

Copy

*Recd 4/19/29
Appendix I*

THE ROCKEFELLER FOUNDATION *26*

61 BROADWAY, NEW YORK

SHANTUNG

stencilled 4/4/29.

ROGER S. GREENE
VICE PRESIDENT IN THE FAR EAST

INDEXED

March 27, 1929

Dear Mr. Garside:

Referring to our conversation this morning I wish to confirm what I said then as to the doubt which has arisen in my own mind about the policy of the Shantung Christian University in the matter of salaries of Chinese staff. A case came to my attention last year of a vacancy in the Department of Otolaryngology which had previously been filled by a foreign teacher. I was asked to suggest a Chinese to fill the vacancy and proposed a member of the staff of the Peking Union Medical College who had had several years of training and experience in this field, including a year abroad. I proposed that, if he seemed to be qualified for the position, he should be offered a salary equal to that of the foreigner whom he was succeeding since that salary would not be in excess of what Chinese professors in government institutions are receiving. As I think you know, salaries in Chinese government schools are not excessive and may even be regarded as inadequate for men with large families. In reply to my suggestion the representative of the Medical School informed me that it would be out of the question for the University to pay any such salary as I had suggested and so far as I know there was not even any investigation of the qualifications of the man whom I had suggested nor any attempt at a conference with him.

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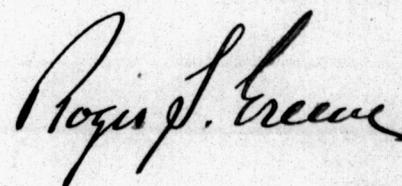
Mr. B.A. Garside

-2-

3/27/29

This policy causes me a good deal of concern: first, because it raises doubt as to whether the funds which the mission boards are contributing to medical education are being used as economically and effectively as they might be; and secondly, because it will, in my opinion, be impossible to build up a competent and loyal Chinese staff unless salaries approximately equal to those paid in the ordinary government colleges are established for Chinese members of the staff. It will be obvious to you that without a strong and enthusiastically loyal Chinese staff the outlook for securing large local contributions for the support of the institution will not be favorable. It may be that considerations such as these might influence to some extent the attitude of the Rockefeller Foundation towards current applications for aid to the Shantung Christian University and it therefore seems only fair to let you know how I feel on this subject.

Yours sincerely,



Mr. B. A. Garside
Shantung Christian University
150 Fifth Avenue
New York, N.Y.

RSG:EFC

0416

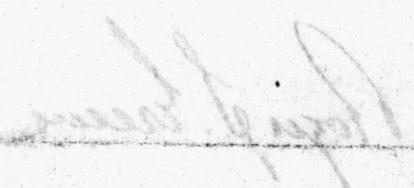
8/27/29

-2-

Mr. B. A. Garfield

This policy causes me a good deal of concern; first, because it raises doubt as to whether the funds which the mission boards are contributing to medical education are being used as economically and effectively as they might be; and secondly, because it will, in my opinion, be impossible to build up a competent and loyal Chinese staff unless salaries approximately equal to those paid in the ordinary government colleges are established for Chinese members of the staff. It will be obvious to you that without a strong and enthusiastic loyal Chinese staff the outlook for securing large local contributions for the support of the institution will not be favorable. It may be that considerations such as these might influence to some extent the attitude of the Rockefeller Foundation towards current applications for aid to the Shantung Christian University and that therefore seems only fair to let you know how I feel on this subject.

Yours sincerely,



Mr. B. A. Garfield
 Shantung Christian University
 150 Fifth Avenue
 New York, N.Y.

HGG:RJC

RECEIVED
 SHANTUNG
 UNIVERSITY
 APR - 2 1929
 JOHN T. ...

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THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

SHANTUNG

6-05.

ROGER S. GREENE
VICE PRESIDENT IN THE FAR EAST

INDEXED

April 12, 1929

ad 4/19/29
TRANSFER

Dear Mr. Garside:

Before I leave for China I wish to confirm some remarks which I made to you and Dr. Cochran when we were discussing the proposal for an endowment for the Medical School of Shantung Christian University. I have lately been somewhat concerned over the policy of the institution with respect to the employment of Chinese members of the staff. It has for some time seemed to me that the University was not prepared to give to qualified Chinese salaries commensurate either with their needs or with the cost which the University or supporting missions have to pay in the case of foreign doctors whose qualifications for special positions may even be inferior to those of certain Chinese. I have particularly in mind the case of a vacancy in the department of otolaryngology for which I was asked to suggest a candidate. I had a man in mind who, I think, might have considered the position at a salary of Mex. 3,600. This would be actually less than the cost of the foreign doctor who had previously held the position, although in my judgment the Chinese candidate had had better training. I was told that this suggestion was entirely impracticable in view of the general policy of the institution with respect to Chinese salaries.

As you doubtless know Chinese colleges and professional schools even when conducted by the Government do not ordinarily pay extravagant

0418

Mr. Garside - 2

4/12/29

salaries. In fact, the average would seem to be about Mex. 300 per month or say, \$1,800 per annum in U.S. currency. A few would perhaps pay the equivalent of \$2,400 Gold. Somewhat higher salaries are being paid by the new government medical school in Shanghai, but that is an exception. It seems to me that it will be almost impossible for you to build up a satisfactory staff unless the University is prepared to pay to all the more experienced Chinese teachers salaries of not much less than Mex. 300 per month, and it may be desirable in special cases to pay even more. Even so, it will require some self-sacrifice on the part of the abler teachers if they are to remain for a long period with the institution since at least the clinical teachers can make much more in private practice. The setting of higher salaries would not, therefore, mean the abandonment of the idea of sacrifice for the sake of assisting an important educational and missionary enterprise.

This subject seems to be one of considerable importance and I hope therefore, that it will have due consideration. I have mentioned specific sums as I thought that might be more helpful. On the other hand, I do not wish to be taken as recommending any precise amounts. The actual salary to be paid to any individual would have to be studied in any case with reference to his experience and the responsibilities which he was to be asked to carry and, of course, like other institutions you will have to consider the budget implications. My main point is that it is not reasonable to pay large salaries to foreigners when Chinese with equal or superior training can be secured at an even lower cost.

Yours sincerely,

Mr. B.A. Garside
Trustees, Shantung Christian University
150 Fifth Avenue
New York, N.Y.

Robert S. Green

RSG:EFC

0419

4/12/29

Mr. Gerstle - 2

salaries. In fact, the average would seem to be about Mex. 200 per month or say, \$1,800 per annum in U.S. currency. A few would perhaps pay the equivalent of \$2,400 Gold. Somewhat higher salaries are being paid by the new government medical school in Shanghai, but that is an exception. It seems to me that it will be almost impossible for you to build up a satisfactory staff unless the University is prepared to pay to all the more experienced Chinese teachers salaries of not much less than Mex.

300 per month, and it may be that this is a special case to pay even more.

Even so, it will require some self-sacrifice on the part of the other teachers if they are to remain for a long period with the institution since at least the clinical teachers can make much more in private practice.

The setting of higher salaries would be, therefore, a real challenge.

part of the idea of a college for the sake of assisting and supporting national and missionary enterprises.

This subject seems to be one of considerable importance and I

therefore, that it will have the consideration of the various people

as I thought that it might be better to have a meeting with you

wish to be able to discuss the various matters. The actual salary

to be paid to you might well have to be decided in any case with

reference to his experience and the responsibility which he would be

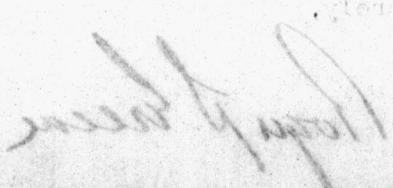
asked to carry and, of course, the other factors you will have to

consider the budget implications. My main point is that it is not

able to pay large salaries to foreigners when Chinese with equal or superior

be secured at an even lower cost.

Yours sincerely,



Chinese Christian University

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APR 15 1929
330 Fifth Avenue
New York, N.Y.

0420

25404

SHANTUNG

TRANSFER

INDEXED

April 19, 1929

Mr. Roger S. Greene,
Peking Union Medical College,
Peping, China.

My dear Mr. Greene:

We acknowledge receipt of your letters of March 27 and April 12, 1929. In both of these letters you make some very interesting and valuable comments as to the policy at Shantung Christian University in the matter of the salaries of the Chinese staff.

Your letter of March 27 was brought formally to the attention of the Board of Governors of Shantung Christian University at their annual meeting on April 8, 1929. The Board gave very serious attention to the problem created at the University by the fact that salaries paid to our Chinese medical staff are in so many cases less than the salaries of Western missionaries and the salaries being received by Chinese educators in government institutions. The Board felt, however, that the problem can be solved only by the field authorities so they instructed our office to transmit your letter to the field with the request that it be given very careful study and that recommendations be sent to the Board of Governors.

Your letter of April 12 deals with the same general subject and carries somewhat further your discussion of the matter of Chinese salaries at Shantung. I will send forward a copy of this letter also to Dr. Shields and to Acting President Li.

I can assure you that the Board of Governors quite agree with your feeling that the salaries of our Chinese medical staff should be increased very greatly and at the earliest possible date. I am sure that the field authorities will also heartily agree with this general policy. Of course, the difficulty which confronts us immediately is that at the present time the School of Medicine at Cheeloo is having a difficult struggle to secure funds sufficient to carry on the work of the school at its present level of salaries and academic work. The only way in which there could be any substantial increase in Chinese salaries at the present time would be through the reduction of some part of the work of the School or the dismissal of either Chinese or Western teachers now employed.

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Mr. L. B. Greene-2

4/13/23

The University is trying to secure from all cooperating Mission Boards agreements whereby the Boards will continue paying the equivalent of salaries when Western appointees are withdrawn from the University. Progress in this direction has been extremely slow, however, due both to the serious financial condition of many of our Mission Boards, and to the fact that these Boards secure a large part of their income through the interest of individuals or groups in specific missionary appointees. When these appointees are withdrawn the income previously received from their support either vanishes entirely or is greatly decreased, so it is difficult for the Boards to provide the equivalent of their salary for Chinese workers to carry on their duties.

While we certainly must do everything we can to improve the immediate situation, I feel that the only hope for any really satisfactory solution of this problem of Chinese salaries lies in the securing of adequate endowment for the School of Medicine at Shantung. We know that you are sincerely interested in the work at Chealoo, and earnestly hope that when the time is ripe for presenting a plan to the Rockefeller Foundation and to the other friends of the University here in America you will be able to give us your hearty endorsement.

Very sincerely yours,

B. A. Garfield

Secretary
North American Section

BAG-H

CC: Dr. Shields

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C O P Y

INDEXED

Shantung Christian University

Tsinan, China

The School of Arts and Science.

Office of the Dean

Tsinan 11th June 1929.

SHANTUNG

*see L. f. Harkness
11/8/29*

TRANSFER

N. Gist Gee Esqre,
The Rockefeller Foundation,
Peking.

Dear Mr. Gist Gee:

Following up our conversations of this morning, together with the report that Dr. Lair, our Treasurer gave you of the finances of the Pre-Medical Department covering this academic year which is drawing to a close, I beg to bring before your notice certain abnormal conditions which have prevented us from securing the necessary teaching force. The Japanese occupation for twelve months covering the whole of this fiscal year has affected the student enrolment as well as making it difficult for obtaining new teachers to come here under such a regime. Teachers were really afraid of accepting any position under these conditions and the further afield we went for such material, the more we realised the effectiveness of the propaganda giving the conditions of Tsinan. Again the whole of the political situation has held in abeyance the returns of Dr. Adolph and Mr. Harkness. We have been hoping that the former would have been with us twelve months ago and we were

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JUN 11
1929

- 2 -

not wishful to do anything that might appear we were not desirous of his return. Now comes word that he has definitely accepted a position on the staff of Yenching University. Mr. Harkness, we are hoping that on completion of his work for his Ph.D., he will be able to join us for the Spring Term of 1930 next year, failing this he definitely will be with us for the Fall Term of that year.

Our plans for this next year are the strengthening of the Department of Biology, and we are hoping to secure the services of Mr. H. K. Chen of Soochow and Shanghai College, also the services of Mr. Liu Cheng Chao, M.A. of Yenching University.

For the Department of Chemistry, we have Dr. D. L. Young, a graduate of North Carolina State College, recommended by Dr. Adolph; Mr. Dzang Shu Wen, one of our own graduates who has done very good work and who received all his experience and training from Dr. Adolph; also Mr. C. K. Kao a graduate of Massachusetts School of Technology. It is proposed that Mr. Tsui Yung Fu who has done most of his work under Adolph will be able to go to Yenching to take up postgraduate work there for a year. (See my reply to your letter 24 May.-4th June).

For the Department of Physics we are hoping to obtain the services of Prof. Richard Bien of North Eastern University, Mukden, failing such, we are hoping that you may be able to put us in touch with some one and in any case we can have the services of Mr. E. L. Phillips, a graduate of Cambridge University.

It was good to see you today and my only regret is that we could not have more time together. With all good wishes,
Yours very sincerely,

J. W. Hunter

Acting-Dean.

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Shantung Christian University
Premedical Sciences

	<u>Biology</u>	<u>Chem.</u>	<u>Physics</u>	
Department	1264.78	4760.61	1049.16	
Staff				
Dzang		1080.00		
Tsui		780.00		
C. K. Kao		1800.00		
Wang Ping Hsiao			864.00	
Ho Chi	780.00			
D. L. Yang		2592.00		
Wang Hsueh Chen	288.00			
Jacot	6000.00			
Phillips $\frac{1}{2}$ yr.			3000.00	
Chang Cheng			1680.00	
	8332.78	11,012.61	6,593.16	25,938.55

*see list p. 22
6/11/29*

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INDEXED

Acch. 7/29/29
Wests Jan 7/29/29

THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

SHANTUNG

THE NATURAL SCIENCES
MAX MASON, DIRECTOR

July 18, 1929.

TRANSFER

My dear Mr. Garside:

We have received from Mr. N. Gist Gee in Peking recommendation for a further payment on the Foundation's appropriation to the science departments of Shantung Christian University, C. M. 2729. On July 13, 1928, this office made an advance for the year July 1, 1927 to June 30, 1928. Mr. Gee reports that for the year 1927-1928 the budget of the science department was Mex. 30,875, well above the figure of Mex. 28,580 on which the appropriation was based. We are, therefore, glad to consider our advance as a payment.

// I attach a statement of the budget for the year 1928-1929, indicating that expenditures for that year amounted to only Mex. 25,938.55. However, in view of the special difficulties created by the occupation of Tsinan by the Japanese, which reduced the student body and seriously interfered with the acquisition of additional teachers, Mr. Gee recommends that the full amount of the appropriation be paid for the year 1928-1929 under the discretionary power given the officers in the Fall of 1927 by the Foundation to make payments when the spirit of the appropriation had been carried out, even though, because of conditions beyond the control of the institution, the conditions could not be

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Mr. Garside

July 18, 1929

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specifically met. We understand that the sum of Mex. 6,000 previously provided from the budget of the medical department, has been contributed to the premedical department directly by the supporting missionary societies.

If you will confirm our understanding of the situation, we shall be glad to pay the allotment for the year 1928-1929 of Mex. 5,850. Will you let us know whether you wish a draft sent directly to the Treasurer of the University in Tsinan in the same way that previous payments have been made?

Sincerely yours,

W. W. Hunter

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

MM:H

E: Budget, 1928-1929
J. W. Hunter to NGG, June 11, 1929

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July 18, 1929

Mr. Garaiho

specifically met. We understand that the sum of Mex. 5,000 previously
 provided from the budget of the medical department, has been contri-
 buted to the medical department directly by the superior military
 societies.

If you will confirm our understanding of the situation, we
 shall be glad to pay the amount for the year 1928-1929 of Mex.
 5,000. It is to be understood that this amount is not to be
 applied to the year 1929-1930 but to the year 1928-1929.

Very truly yours,

Director
 Department of Health
 110 Fifth Avenue
 New York City

251404

0428

SHANTUNG

TRANSFER

July 29, 1929

Dr. Max Mason,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Dr. Mason:

We thank you for your letter of July 18 in regard to payments on the Foundation's appropriation to the science departments of Shantung Christian University.

We are gratified to learn that you have now received satisfactory evidence from Mr. Gee as to the expenditures at Shantung for the year 1927-28 so that you are able to consider that the conditions of your appropriation for that year have been fully met.

We are also grateful to you for taking into account the special factors which made it impossible for the University during the year 1928-29 to fully meet all the conditions of your appropriation for that year. In this connection, you ask us for verification of your understanding that "the sum of Mex. 6,000 previously provided from the budget of the medical department, has been contributed to the pre-medical department directly by the supporting missionary societies".

As yet, I have not been able to secure as full information as I would like to have before certifying to you that your understanding in regard to this Mex. 6,000 is correct. I am, however, getting in touch with Dr. H. P. Lair, the field treasurer of the University who has within the last fortnight arrived in America on furlough. I hope that Dr. Lair will be able to give us all the facts we need to send you such a certification. I am also asking Dr. Lair whether he feels that the field would prefer to have the remittance for this year made in the same way as has been used in previous years.

previous

Very sincerely yours,

B. A. Gause

Secretary

BAG-H

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INDEXED

TRANS

Shantung Christian University

August 28, 1929

Dr. Max Mason,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Dr. Mason:

On July 18 you addressed a letter to Mr. Garside calling attention to the expenditures for the year 1928-29 for the Science Department of Shantung Christian University. In regard to \$6,000 Mex. to which you particularly referred, we are quoting the following paragraph from a letter received from Dr. Lair who has just arrived in this country:

"The additional sum of \$6,000 has been contributed directly to the Premedical department by the contributing Missions during 1928-29 as previously since the arrangement with the C.M.B. was made. These sums will be difficult to locate in the Treasurer's report which you will have received long before this as I had it completed before I left Tsinan June 15, but I have gone over the whole matter with Mr. Gee and he understands it."

You will see that this confirms your understanding of the situation, and accordingly the payment of Mex. \$5,850 is in order. The most convenient method of remitting the money is by draft through the field treasurer of the University in Tsinan. This is the same way in which previous payments have been made.

I am writing this for Mr. Garside who is absent from the office during the month of August on a much deserved vacation.

Very truly yours,

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THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

August 30, 1929.

THE NATURAL SCIENCES
MAX MASON, DIRECTOR

TRANSFER
file

INDEXED

SHANTUNG

Dear Mr. Evans:

Thank you for your letter of August 28 regarding the expenditures of the Science Department of Shantung University. I am glad to have our understanding of the situation confirmed. A draft for payment of Mex. \$5,850 will be sent through the field treasurer of the University of Tsinan as the previous payments have been made.

Sincerely yours,

Max Mason

Mr. C.A. Evans,
150 Fifth Avenue,
New York, New York.

MM:AEB

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TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

August 30, 1929.

THE NATURAL SCIENCES
MAX HAZON, DIRECTOR

STANDARD

Thank you for your letter of August 28 regarding the expenditures of the Science Department of Shantung University. I am glad to have our understanding of the situation confirmed. A draft for payment of Mex. \$5,850 will be sent through the field treasurer of the University of Tainan as the previous payments have been made.

Sincerely yours,

Max Hazon

Mr. O. A. Evans,
150 Fifth Avenue,
New York, New York.

MH:ABB

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THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES
RICHARD M. PEARCE, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR

TRANSFER
SHANTUNG

CABLE ADDRESS:
ROCKFOUND, NEW YORK

September 9, 1929

My dear Mr. Garside:

We have received from Mr. Gee in Peking word that Dr. Shields has made application through him for a further grant of Mex. 40,000 toward the budget of the School of Medicine of Shantung Christian University for the year 1930-1931.

We assume that your office has been informed of this application, but we should like to have your confirmation of it.

Sincerely yours,

Richard M. Pearce

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City,

RMP:H

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TRANSFER

THE ROCKEFELLER FOUNDATION

41 BROADWAY, NEW YORK

ROCKFORD, NEW YORK
CABLE ADDRESS:

THE MEDICAL SCIENCES
RICHARD M. HILL, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR

September 9, 1929

Dr. G. A. Gairdner:

We have received from Mr. Goe in Peking word that
Dr. Shields has made application through him for a further
grant of Mex. \$0,000 toward the budget of the School of
Medicine of Shantung Christian University for the year 1930-
1931.

We assume that your office has been informed of
this application, but we should like to have your confirma-
tion of it.

Sincerely yours,

Richard M. Hill

Mr. B. A. Gairdner,
Shantung Christian University,
150 Fifth Avenue,
New York City,

HMB:H

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TRANSFER

SHANTUNG

September 12, 1929

Dr. Richard M. Pearce,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Dr. Pearce:

We acknowledge receipt of your letter of September 9.

Dr. Shields has informed us of the application made on the field for a further grant of Mex. \$40,000 toward the budget of the School of Medicine of Shantung Christian University for the year 1930-31. The Board of Governors have not as yet held a meeting to take action in the matter but we plan to have the Board or its Executive Committee convene within the next few weeks. At that time official action will be taken. I am confident that the Board will unanimously endorse the request transmitted by the field.

I will communicate further as soon as our Shantung Board has met.

Very sincerely yours,

B. A. Parade

BAG-H

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TRANS
SHANTUNG

Shantung Christian University

September 16, 1929.

The Rockefeller Foundation,
61 Broadway,
New York, N. Y.

Gentlemen:

We return herewith your voucher No. 540297 covering your remittance of Max. \$5,850.00, being payment of the Foundation's appropriation for Premedical work at Cheeloo for the fiscal year ending June 30, 1929.

We are today forwarding this draft to the Field Treasurer of the University.

Thanking you for your promptness in making this payment, I am,

Very sincerely yours,

B. A. Garvide

Secretary.

BAG:A
Enc.

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TRANSE

SHANTUNG

Richard M. Pearce
INDEXED

October 8, 1929

Dr. Richard M. Pearce,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Dr. Pearce:

The Executive Committee of the North American Section of the Shantung Board of Governors at a meeting held on September 27, 1929, took the following action:-

"NASEC-187 VOTED that, inasmuch as it has not yet been possible to obtain endowment funds to replace the annual grant of the Rockefeller Foundation toward the work in the School of Medicine, the Executive Committee, on behalf of the North American Section of the Shantung Board of Governors, earnestly requests the Rockefeller Foundation to continue their grant for the fiscal year 1930-31 for an amount not less than Mex.\$40,000."

During the last year the Shantung Board of Governors has been anxiously awaiting a favorable opportunity to undertake promotional activities in the hope of securing a capital fund to replace the annual grant of the Rockefeller Foundation toward the work in the School of Medicine, but, in the opinion of our Board of Governors, it has not seemed advisable to undertake such a campaign at this time. It is obvious, therefore, that the School of Medicine will urgently need a continuation of the Rockefeller grant for the fiscal year 1930-31.

The Executive Committee presented its request "for an amount not less than Mex.\$40,000" because this is the amount of your grant for the current fiscal year. However, the authorities on the field are hoping that it will be possible to begin actual construction of the new hospital plant early in the spring of 1930. If these plans can be carried out the new hospital should be in operation sometime before the close of the fiscal year 1930-31, and the expenses of carrying on the medical work at the University would be proportionately increased. For previous years the appropriation of the Rockefeller Foundation was Mex.\$40,000 in anticipation, I believe, of the construction of the new hospital.

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Dr. Pearce-2

10/8/29

new hospital. Do you think it would be agreeable to the Foundation to make provision for any appropriation in 1930-31 of an additional amount not to exceed a total of Mex.\$49,000 in case the new hospital plant is placed in operation during the fiscal year?

Very sincerely yours,

B. A. Garide

Secretary

BAG-H

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TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

SHANTUNG

INDEXED

THE MEDICAL SCIENCES
RICHARD M. PEARCE, M.D., DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK

October 14, 1929

My dear Mr. Garside:

We are glad to have your letter of October 8 reporting the formal vote of your Board of Governors making application, which has already been recommended by Mr. Gee, for Mex. 40,000 for the year 1930-31 towards the budget of the Shantung Christian University School of Medicine.

As it is still very uncertain when the new hospital will be completed, and as we could not, in any case, consider increasing the amount expressed in your application without a recommendation from Mr. Gee, the application will have to be presented to our Board as Mex. 40,000.

However, we are glad to know that construction of the new hospital is imminent.

Sincerely yours,

Richard M. Pearce

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

RMP:H

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SHANTUNG
THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

TRANSFER

OFFICE OF THE SECRETARY

November 8, 1929

Dear Mr. Garside:

I have the honor to inform you that at a meeting of the Executive Committee of The Rockefeller Foundation held November 8, 1929, the following action was taken:

// RESOLVED that the sum of Twenty thousand dollars (\$20,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be used for the purchase of Forty thousand dollars Chinese silver currency (Mex. 40,000) for maintenance of the School of Medicine of the Shantung Christian University during the year 1930-1931 on condition that the sum of Twenty-eight thousand dollars Chinese silver currency (Mex. 28,000) is provided by the Women's Committee of the said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1923-1924 and with the further understanding that if the full amount is not contributed by the Women's Committee or from other sources the contribution of the Foundation shall be proportionately reduced.

//
Yours very truly,

Norma S. Thompson
Secretary.

Mr. B. A. Garside
Shantung Christian University
150 Fifth Avenue
New York City

NST:BB

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TRANSFER

THE ROCKEFELLER FOUNDATION

81 BROADWAY, NEW YORK

OFFICE OF THE SECRETARY

November 8, 1929

Dear Mr. Garside:

I have the honor to inform you that at a meeting

of the Executive Committee of the Rockefeller Foundation held on

November 8, 1929, the following action was taken:

RESOLVED that the Secretary of the Rockefeller Foundation

be authorized to execute the necessary papers for the

transfer of the Rockefeller Foundation's interest in

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JOINT OFFICE

Thomas E. Garside

Mr. E. A. Garside
Executive Committee
120 Fifth Avenue
New York City

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SHANTUNG

November 12, 1929

Miss Norma S. Thompson, Secretary,
The Rockefeller Foundation,
New York, N.Y.

My dear Miss Thompson:

Thank you for your letter of November 8 containing the welcome information that on November 8 The Rockefeller Foundation voted to appropriate Mex. \$40,000 for maintenance work of the Shantung School of Medicine during the year 1930-31 on the same conditions as have been made for similar grants during the last six years.

I will report this action to the Shantung Board of Governors at a meeting to be held on November 29.

This generous action of the Foundation in continuing for another year its grant to the Shantung School of Medicine will be gratifying news both to the field authorities of the University and to its friends in the West.

Very sincerely yours,

B. A. Javide
Secretary

BAG-H

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SHANTUNG

TRANSFER

November 14, 1929

Dr. Richard M. Pearce,
The Rockefeller Foundation,
New York, N.Y.

My dear Dr. Pearce:

I attach hereto a report showing the income for the Shantung School of Medicine during the fiscal year ending June 30, 1929.

You will note that the total income, exclusive of the amounts provided by the Women's Committee and the Rockefeller Foundation, was Mex.\$125,672.12. According to the action taken by the Executive Committee of the Rockefeller Foundation on November 4, 1927, your appropriation to the School of Medicine for the year 1928/29 was granted on condition "that the sum of Mex.\$28,000 is provided by the Women's Committee of said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1923/24". Mrs. Shaw, the Treasurer of the North American Section of the Board of Governors, has already submitted a statement showing that during 1928/29. The Women's Committee provided income in the amount of Mex.\$52,360. Dr. Randolph T. Shield's letter to Miss Margery K. Eggleston under date of May 29, 1928, indicates that for the year 1922/23 the income for the School of Medicine, exclusive of amounts received from the Women's Committee and the Rockefeller Foundation, was Mex.\$122,325. We trust, therefore, that the statement submitted herewith, together with the statement already submitted by Mrs. Shaw, will provide satisfactory evidence that the University during 1928/29 met the conditions of the Rockefeller Foundation grant.

In the attached report the amounts received from mission cash grants and from field income are taken from the report of the field treasurer for the fiscal year ending June 30, 1929. The amounts provided by the cooperating Mission Boards in salaries and allowances for their personnel on the University staff do not appear on the report of the field treasurer inasmuch as these payments are made by the various Mission Boards through their financial agents direct to the staff members themselves. For these salaries and allowances I have, therefore, taken the estimates shown in Dr. Shield's letter to Miss Eggleston under date of May 29, 1928, together with the estimates given in the field budget of the University.

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for 1928/29. The only changes I have made in these estimates are the following:-

1. The Southern Presbyterian Board during 1928-29 assigned Dr. and Mrs. Philip B. Price as an additional worker of their mission in the Shantung School of Medicine. I have used Mex.\$8,000 as an approximate figure for the Southern Presbyterian Mission Board's expenditure for Dr. and Mrs. Price.
2. The Society for the Propagation of the Gospel assigned Dr. and Mrs. R. J. Smyly as additional representatives of their mission on the staff of the Shantung School of Medicine. I have taken Mex.\$6,000 as the approximate expenditure of the S.P.G. for these additional workers.
3. The United Church of Canada assigned Miss Carol Brodie as a representative of their mission on the nursing staff of the Hospital. I have taken Mex.\$5,000 as representing approximately the expenditure for Miss Brodie.

I have carefully checked over the missionary appointees of the School of Medicine who were actually on the field during 1928/29 and have compared this list with the list on which the 1928/29 budget estimates were prepared. I find that all those staff members listed in the 1928/29 budget were actually at the University during all, or practically all, the year 1928/29. Since the budget estimates for salaries and allowances were based on minimum figures for regular salary and allowances and did not, in most cases, include any reserve for furlough travel, special medical and other expenses, or equity for residence or rent provided by the Mission Board, it is obvious that the budget estimates have been equalled, and have probably been considerably exceeded by, the various cooperating missions in their support of the personnel on the medical staff.

Dr. H. P. Lair, the field treasurer of the University, who is now in America on furlough, has gone over this report and states that he believes it to be accurate. Mrs. Shaw, the Treasurer of the North American Section, has also examined the report and finds it to be in order.

If and when the Foundation finds this report to be in acceptable form will you please arrange for the payment of the last Mex.\$12,000 due the University on the grant for 1928/29?

Very sincerely yours, ,

B. A. Caud

Secretary

BAG-H

Enc.

CC: Dr. Lair
Mrs. Shaw
[unclear]

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TRANSFER

SHANTUNG

November 18, 1929

The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

Gentlemen:

We acknowledge with thanks receipt of Hongkong & Shanghai Banking Corporation draft for Mex.\$12,000 in final payment on account of the Foundation's appropriation ME 21220, Shantung Christian University Maintenance as per Dr.W.S.Carter's letter dated November 13, 1929. We are today transmitting this draft to the field treasurer of the University.

Very truly yours,

P.A. Jansde
Secretary

BAG-H

CC: Mrs.Shaw

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TRANSFER

SHANTUNG

November 19, 1929

Dr. W. S. Carter,
The Rockefeller Foundation,
New York, N.Y.

My dear Dr. Carter:

Thank you for your letter of November 18 stating that the report we presented last week covering income of the Shantung School of Medicine for the year 1928-29 has been found satisfactory. Yesterday we received your draft for Mex.\$12,000 in payment of the balance due on this appropriation. This draft was at once remitted to the field treasurer. We are grateful to you for the care you took in handling this matter so promptly.

I would like to request that for the year 1929-30 the Foundation adopt the policy already used in several of our other China Universities of making quarterly advances on your appropriation for this year. Since your appropriation for the Shantung School of Medicine during 1929-30 is Mex.\$40,000, these quarterly advances would be Mex.\$10,000 each. If the Foundation is willing to make such advances we would request that the first Mex.\$10,000 be sent in the near future inasmuch as the first quarter of the fiscal year has now been completed. We request that the other three remittances be sent as follows: for the second quarter, about December 1; for the third quarter, about February 1; for the fourth quarter, about May 1. Drafts should be drawn on Shanghai and should be payable to "Shantung Christian University".

Present financial conditions indicate that during 1929-30 the University will fully meet the conditions of the Rockefeller Foundation appropriations. Should it happen that income from other sources for the School of Medicine falls somewhat below the levels required by the Foundation, possibly it would be satisfactory to charge any corresponding reduction as an advance against the appropriation of the Foundation as already approved for 1930-31.

Very sincerely yours,

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SHANTUNG

C O P Y

TRANSFER

THE ROCKEFELLER FOUNDATION

November 15, 1929

My dear Mrs. Shaw:

We are glad to have your letter of November 1 giving a statement of the liberal contributions of the Women's Committee toward the budget of the School of Medicine of Shantung Christian University for the year 1928-1929, and showing that the condition of the appropriation of the Foundation requiring the provision of Mex.28,000 from the Women's Committee has been exceeded.

Upon the basis of your letter and one which has just been received from Mr. Garside giving the expenditures of the Medical School for its basic budget, we are arranging to have payment of the balance of Mex.12,000 on appropriation ME 21220 made to you shortly.

Sincerely yours,

(Signed) Ruby P. Hayes

Mrs. Lucy Lepper Shaw,
Board of Foreign Missions
Presbyterian Church in the U.S.A.,
156 Fifth Avenue,
New York, N.Y.

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SHANTUNG

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

TRANSFER

THE MEDICAL SCIENCES
RICHARD M. PEARCE, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK

November 18, 1929

My dear Mr. Garside:

Thank you for the carefully prepared statement of the expenses of the School of Medicine of Shantung Christian University enclosed with your letter of November 14. This statement and the figures furnished by Mrs. Shaw in her letter of November 1 indicate that the conditions of the Foundation's appropriation ME 21220 have been amply met.

I am asking our Comptroller, therefore, to send you a draft for Mex. 12,000 in payment of the balance due on this appropriation.

Sincerely yours,

W. S. Carter

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

WSC:H

Copy to Mr. Beal

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THE MEDICAL SCIENCES
RICHARD M. PEARCE, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR

SHANTUNG

CABLE ADDRESS:
ROCKFOUND, NEW YORK

November 20, 1929

My dear Mr. Garside:

We are glad to grant the request in your letter of November 19 for payment of the Foundation's appropriation ME 28125 toward maintenance of the School of Medicine of Shantung Christian University in quarterly installments. Your suggestion that in case the budget for the year 1929-1930 should fall below the required amount, an adjustment be made when the first installment is advanced for the year 1930-1931 is satisfactory to us.

I am, therefore, asking our Comptroller to issue a draft on Shanghai payable to Shantung Christian University for Mex. 10,000 immediately, and to advance the same amount on December 1, 1929, and February 1 and May 1, 1930.

Sincerely yours,

W. S. Carter

Mr. B. A. Garside,
Shantung Christian University,
150 Fifth Avenue,
New York City.

WSC:H

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